

2018-19 Annual Budget Report



SPARTANS

SAN JOSÉ STATE UNIVERSITY

Charlie Faas

VP Administration & Finance/CFO

Student Recreation & Aquatic Center (SRAC)



Interdisciplinary Science Building (ISB)



Mubadala Silicon Valley Championship



New building epitomizes our Strategic Plan:

- 1st New Academic Building in 30 years
- Teaching | Research | Collaboration all combined
- 8-Floor “Statement” Building Funded by State, Campus, Research Foundation, CIES
- Shows CSU, Alumni, Silicon Valley and City we are here to be part of the future, not just history



inspire JOURNEY

- Forward-Looking Spaces
 - ISB
 - Dining
 - Hammer Theatre

- Investments to Support Development and Sustainability
 - RSCA
 - IT platforms
 - Campaign
 - Office of Sustainability

- Academic Excellence and Innovation
 - Affordable housing for faculty/staff/students
 - Recognition of SJSU
 - Continue as a leader in diversity and inclusion

Budget Planning efforts aligned with Strategic Planning

- Graduation Initiative 2025
- RSCA Investment
- Safety as a Priority
- Correcting What's Broken
- Engage and Innovate
- Support and Celebrate Research, Scholarship and Creative Activities
- Enhance Quality of Life for SJSU Community
- Campus Development and Sustainability

...To Enable Future Growth

Graduation Initiative 2025

Support from CSU of \$3.6M (base) and campus funds supported:

- Average Unit Load increase...\$2.4M (as Enrollment Support)
- Student Affairs Programs...\$1.8M
 - Student Resource Centers
 - URM Programs
 - Student Success Programming
- Information Technology...\$2.5M
 - Block funding for initiatives, including analytics (\$2M)
 - Student Data Warehouse (\$514K)
- 14 Net New Tenure-track Faculty under recruitment

Research, Scholarship and Creative Activities (RSCA)

- Student Success
 - ✓ Student engagement in RSCA is a high-impact practice for retention and graduation
 - ✓ Engagement in RSCA leads to a vibrant and current faculty
 - ✓ Increasing university prestige is an appreciating asset for graduates

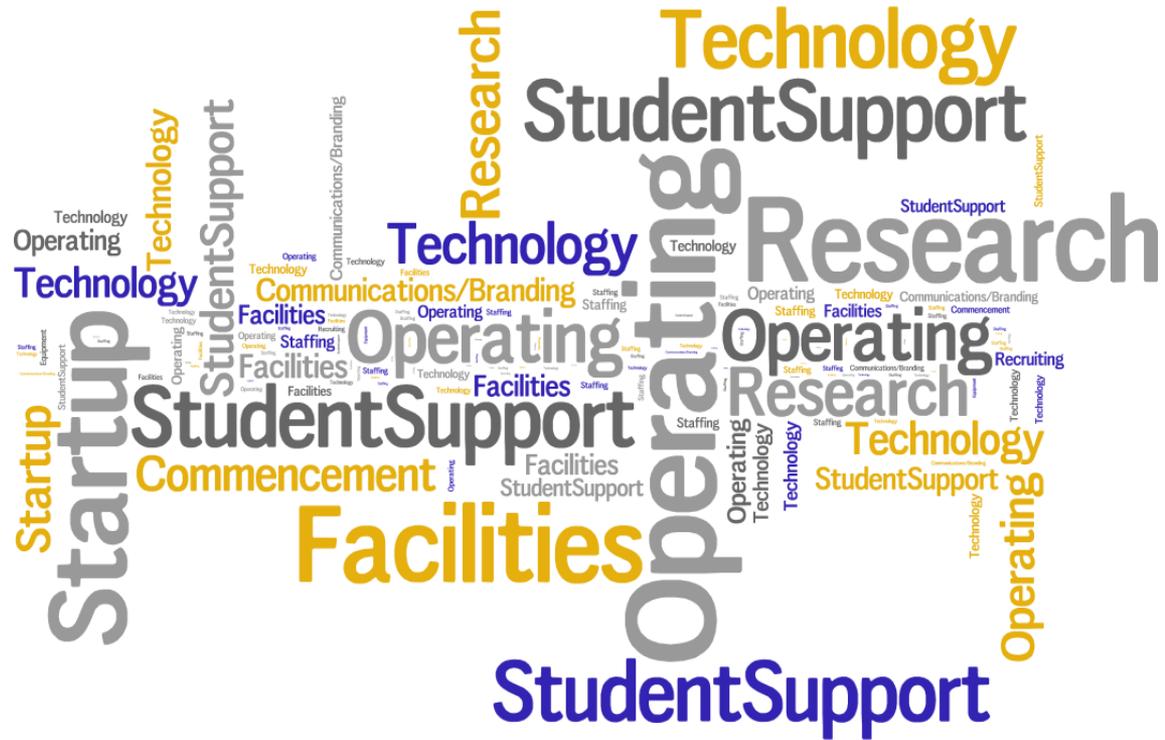
- University Success
 - ✓ RSCA prominence leads to enhanced reputation
 - ✓ Lead to additional grants, public and private; philanthropy

Campus Safety and Security Enhancements

- HGH Roof
- Finished Joe West Fire & Life Safety Project
- Dorm & Library Security Projects
- Finished Install of Cameras in All Three Garages
- Police Chief Search Underway
- Clery Coordinator
- EH&S Position

- Budgeted line items, rather than using salary savings
- Athletics balanced budget
- Space management and planning
- Campaign staffing and operations
- Hammer Theatre

- 3-Year call for budget requests resulted in \$143M of requests
- Cabinet collectively reviewed and considered university priorities
- Difficult choices, trade-offs



Word cloud displays frequency and relative size of budget requests by general category

- Increase in General Fund Appropriation of \$14.5M
 - GI 2025: \$3.6M
 - Compensation and Benefits (incl Retirement): \$13M
 - 5% Reduction to Student Aid: (\$2.0M)
- SJSU Operating Budget (GF + Tuition Fees)¹ = \$372M
- SJSU Operating Budget + Auxiliaries² = \$650M

- Enrollment Growth Supported with One-Time Funding: \$2.5M

¹ Base budget activity only. Does not include activity funded with one-time revenue or existing balances.

² Includes projected activity for Chartwells contract (Spartan Shops) and Student Union debt service paid directly by SJSU.

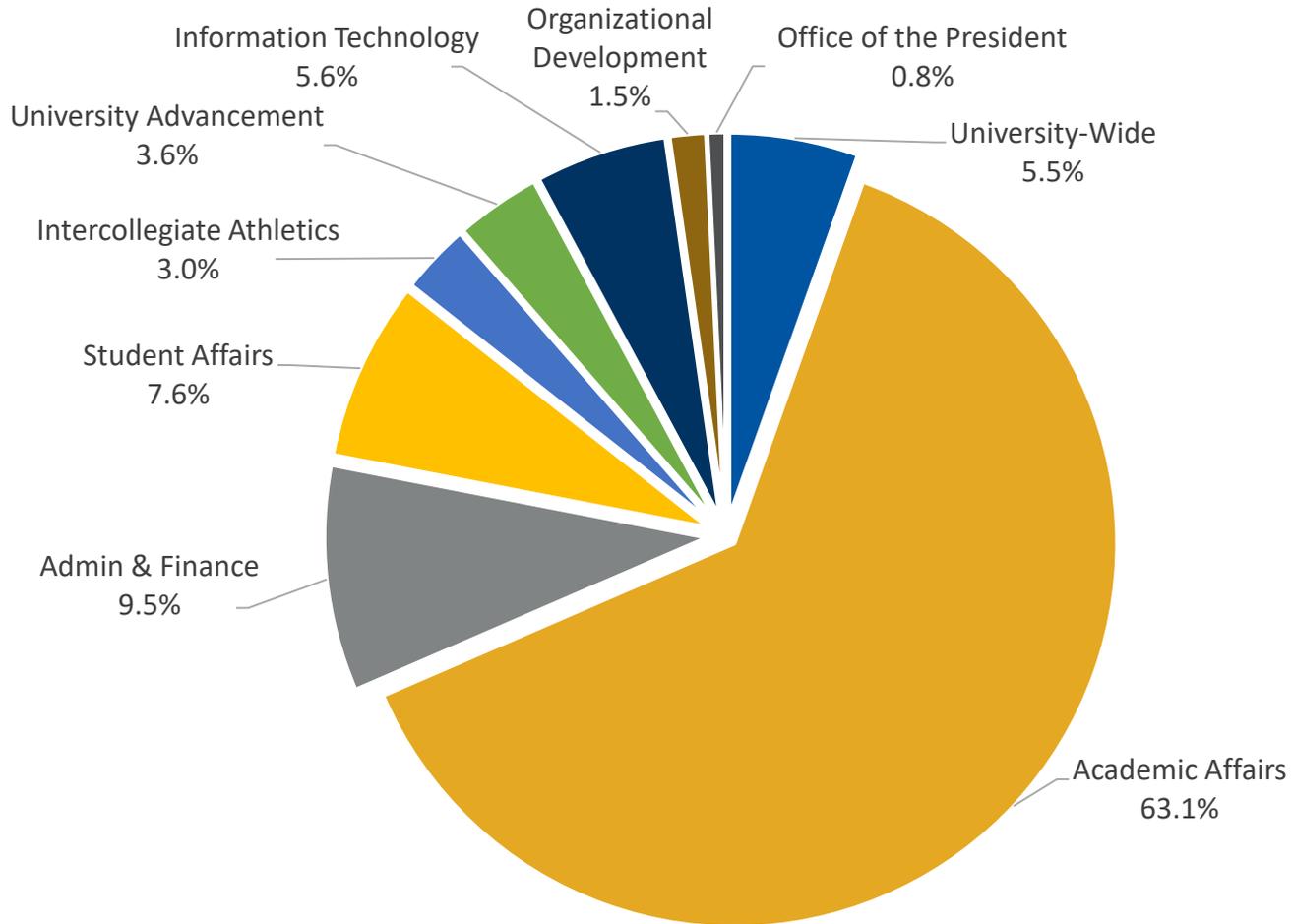
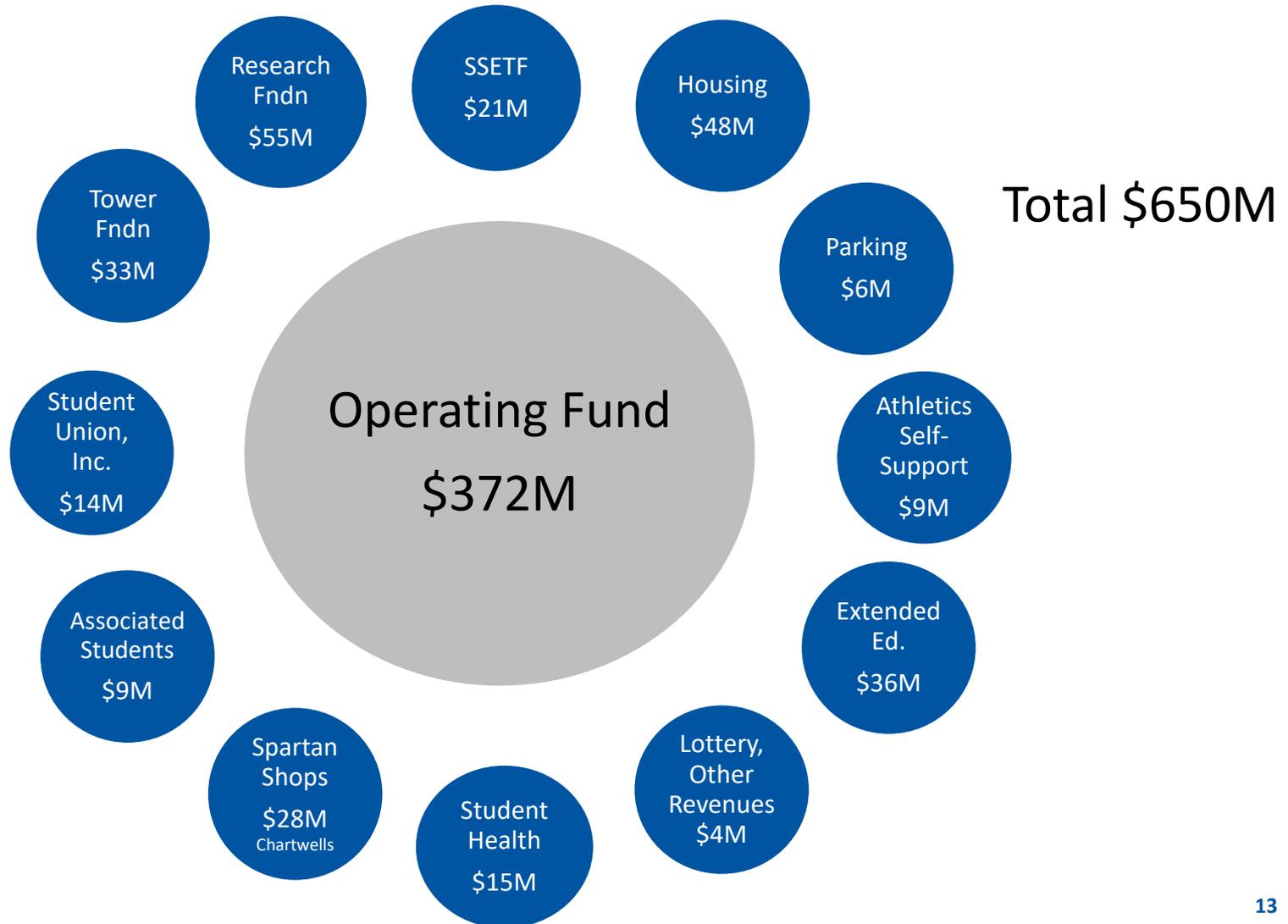
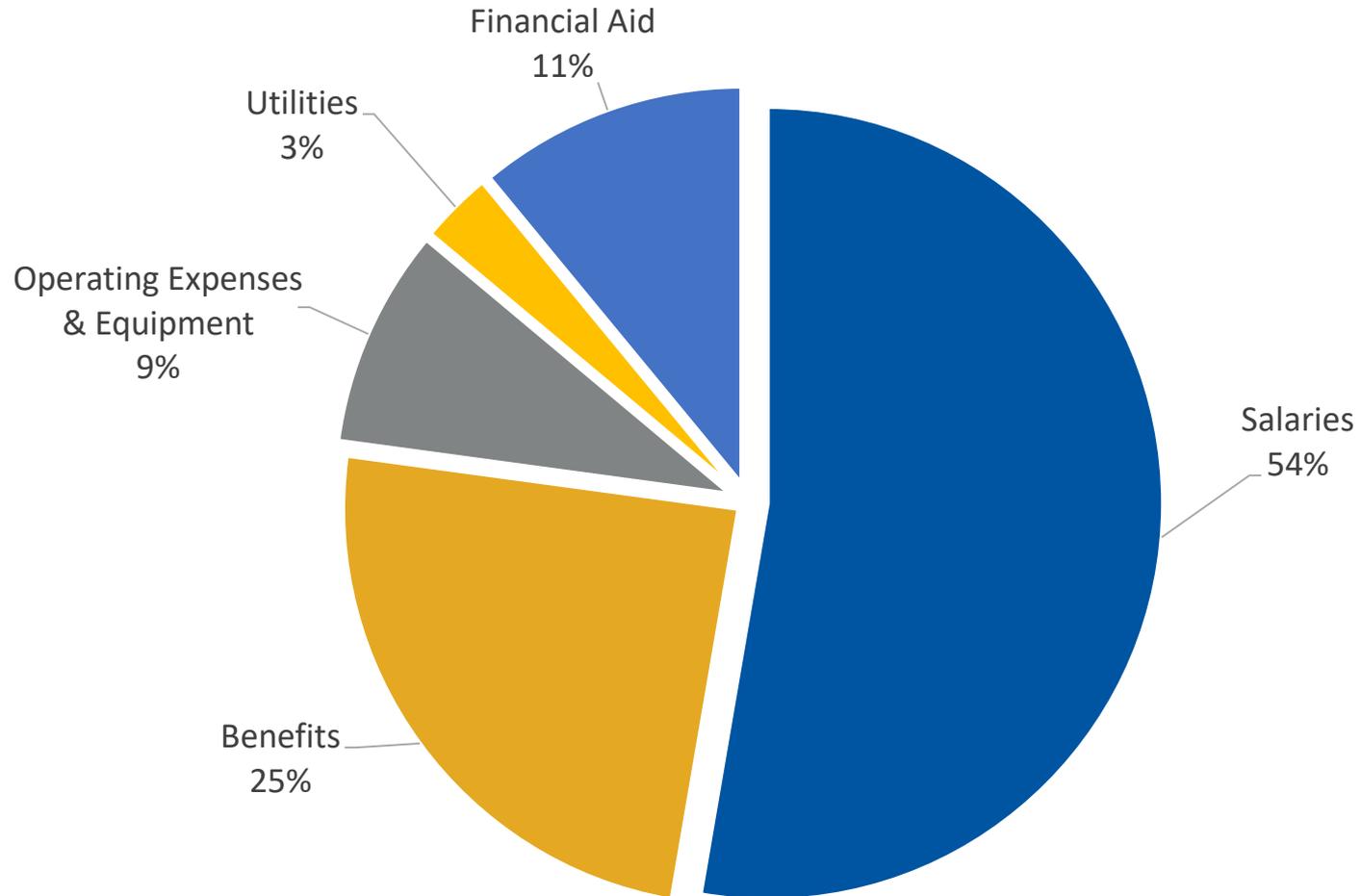


Chart above displays the breakdown of the Operating Fund base expenditure budget. Budget excludes Restricted Student Aid (primarily a U-Wide tuition discount). Employee benefits have been estimated for all Divisions at a rate of 47.5%. More details are available in the Annual Budget Report (p. 9).





For more information, visit:

http://www.sjsu.edu/finance/about_us/budget/budget_reports/

http://www.sjsu.edu/adminfinance/about/budget_central/

<http://www.sjsu.opengov.com>

SAN JOSÉ STATE UNIVERSITY *powering* SILICON VALLEY

Appendix



SPARTANS

SAN JOSÉ STATE UNIVERSITY

Revenue Sources

- Operating fund, SSETF-IRA, ticket sales, conference distribution, game guarantees, NCAA distribution and development

Functions

- Supports operating and travel costs for all sports
- Grants in Aid for student-athletes

Highlights / Accomplishments

- Spartan Golf Complex facility on South Campus
- Establish on the University's tradition of academic & athletic excellence
- Recruit and retain top athletes by providing financial incentives through scholarship

Revenue Sources

- Student Health & Health Facility Fees
- Fee-for-service

Functions

- Support and provide student health & mental health services
- Promote health and well-being of student community

Highlights / Accomplishments

- Student Health & Wellness Center facility
- Increased Counseling & Preventative Health support
- Over 20,000 student visits to clinical services and wellness programs in 2017-18

Revenue Sources

- Housing rent and fees
- Other lodging and conference fees
- Rent for Dining Commons and Village Market

Functions

- Support housing operations & programs

Highlights / Accomplishments

- Over 4,000 residents
- Campus Village II opened in Fall 2016
- Renovations in Washburn Hall, Joe West Hall
- Currently reviewing opportunity for Campus Village III

Revenue Sources

- Parking permit sales and parking citation fines

Functions

- Parking operations and enforcement costs
- Maintenance and repair to existing facilities
- Alternative transportation program

Highlights / Accomplishments

- Parking garage cameras, security improvements
- Parking permits available online
- Ongoing assessment of parking inventory and demand, solutions

Revenue Sources

- Tuition and fees from for-credit & noncredit programs

Functions

- Extended ed. operations and program/curriculum development

Highlights / Accomplishments

- Partnership with College of Science to build out part of new Interdisciplinary Science and Innovation Building
- 3% growth in program last year; expected growth in a number of new programs

Revenue Sources

- Student Success, Excellence & Technology Fee
- Expenditures reviewed by CFAC & approved by President

Functions

- Instructionally Related Activities
- Course Support
- Student Success

Supported Initiatives

- Spartan Scholars Program
- SASS Programs (Task Forces)
- Academic Technology Improvements

Revenue Sources

- Fees, program revenues, grants and contracts
- Fee changes must be approved by student referendum

Student fees support AS programs

- Student Leadership and governance
- Child Care Center
- Campus Life
- Transportation

Revenue Sources

- Federal and state grants and contracts, fees, investment income, and other revenues

Restrictions

- Most funding tied to grants or specific programs

Highlights / Accomplishments

- The Research Foundation also provides employment support to more than 1,800 individuals, including faculty, students, research affiliates, and staff
- Program sites are located on the SJSU main campus, Moss Landing Marine Laboratories, NASA-Ames Moffett Field, and several other locations

Revenue Sources

- Dining, event, retail, and real estate services, commissions, interest and other income

Division Functions

- Dining Services provided by new vendor, Chartwells
- Retail Services operates the Barnes & Noble Bookstore; the current contract extends through June 30, 2026
- Event Services division provides concessions and retail to Event Center, Hammer Theatre, and CEFCU Stadium
- Real Estate Services to SJSU faculty and staff

Revenue Sources

- Mandatory Student Union Fee, Rental Income, and Commissions

Functions

- Supports Student Union Operations
- Capital Construction (New SRAC)

Highlights / Accomplishments

- Construction on the new Student Recreation & Aquatic Center (SRAC); facility is scheduled to open April 2019

Revenue Sources

- Gifts, pledges, investment income

Functions

- As a 501(c)(3) auxiliary organization, Tower Foundation directly manages all financial aspects of funds donated to San Jose State University
- Tower Foundation Board approves the annual endowment distribution rate (4% for FY18-19)

Highlights / Accomplishments

- \$150+ million endowment comprised of over 650 individual funds
- Gearing up for the next Campaign, Inspire Our Journey