

2007/08 BUDGET AND RESOURCE ALLOCATION PLAN ACADEMIC AFFAIRS DIVISION

The Academic Affairs Division (AAD) Resource Allocation Plan accounts for budgeted CSU Operating Fund (previously titled “General Fund”) resources and the allocation of these resources to the colleges and units within the AAD. Detailed resource allocations – and the calculations from which they are derived – are provided in Sections 2 – 7 of this binder. Section 8 provides a summary accounting for the total CSU Operating Fund (abbreviated to CSUOF) budget for each of the allocated (i.e., college) and base-budget (i.e., AVP) units.

This section explains the AAD base budget, our enrollment targets that drive the budget allocation processes, and the one-time allocations that are included in the 2007/08 CSU Operating Fund budget. It also provides a description of “Principles of Allocation” to explain the premises upon which CSUOF budgets are assigned to allocated units.

For 2007/08, the AAD received an increase in its CSU Operating Fund base budget totaling \$911,112, of which \$866,667 was provided to fund the university’s 1.0% CSU-assigned enrollment growth target. The AAD received substantial additional one-time enrollment funding of \$2.37 million to meet the internally established enrollment target growth of 3% above the CSU-assigned target. Beyond the enrollment funding, the AAD also received base funding to support the addition of international advising staff, and it received one-time funding for a combination of instructional technology services and Accessible Technology Initiative (ATI) support. The AAD CSU Operating Fund budget remains strained due to a combination of state budget allocations, ever-increasing instructional and non-instructional costs (e.g., health care costs), and extremely robust enrollment in the 2007/08 academic year. Nevertheless, the financial picture of the AAD maintains, at least for the current year, the health that it has regained over the past several years following the drastic budget cuts in the early 2000s. This section describes the continuing evolution in allocation principles and practices that have helped the AAD reestablish some degree of fiscal stability.

CSU OPERATING FUND RESOURCES

The CSU allocates CSUOF resources to campuses using the base-budget concept. With each succeeding year, the base budget is adjusted to reflect changes in the following:

1. Targeted FTES
2. Fee revenue from student enrollments
3. Allocations to fund special CSU initiatives
4. Funding for campus strategic planning priorities (University Policy S05-10)

2007/08 CSU Operating Fund Base Budget

The base-budget concept is, in essence, a “Dollars-for-FTES” budget with campus autonomy to establish expenditure plans. Typically, as the university’s FTES target increases or decreases, the budget fluctuates in the same direction, although not necessarily at the same rate. This year, based on the long-term budget compact signed by the CSU and the State of California in 2004, the CSU was assigned and funded for a 2.5% resident FTES enrollment target increase.

Because of differences in the rate of enrollment growth at various campuses in the recent past, the CSU assigned SJSU a 1.0% increase in resident FTES and funding for 2007/08. The campus 2007/08 base FTES target, for resident students, is 22,460, an increase of 228 FTES from the prior year's 22,232. Adding in the university's 1,239 non-resident FTES target, ***the university's total CSU-assigned FTES target for 2007/08 is 23,699.*** SJSU received a total base funding increase of \$2.0 million for its base enrollment target increase. In addition to the 07/08 base target increase, SJSU administration established an internal enrollment target approximately 3% higher than the CSU-assigned target, and provided one-time funding of \$2.37 million internally through the university's budget process to cover the instructional costs needed to achieve this increased target. Thus, this year's unique combination of base and one-time enrollment planning placed the overall 2007/08 enrollment target, both resident and non-resident, at 24,500 FTES, or 3.8% above the 2006/07 target of 23,606.

The AAD CSU Operating Fund base budget, delineated by unit and expense category, is summarized in Table 8-1. Continuing a change made in 2005/06, this table shows the entire division base budget on a single page. Base budgets for allocated units – essentially the colleges – vary based upon adjustments to enrollment targets, with increased targets generating growth funding increases and vice-versa. All other division units (University Library, Academic Technology, International Programs & Services, etc.) have “fixed” base budgets that are adjusted only under special circumstances, typically not tied to enrollment.

The 2007/08 AAD CSUOF budget represents the university's continuing commitment to base budget funding for the university's instructional programs. As seen in Table 8-1, the 2007/08 AAD beginning base budget is \$116.6 million, an increase of \$6.0 million over the beginning base budget in 2006/07 after accounting for the transfer of the Enrollment and Academic Services unit from AAD to the Division of Student Affairs. Of this \$6.0 million increase, the university provided just under \$1.0 million in new funding for enrollment growth; the remainder of the 2007/08 base funding increase was provided primarily for compensation increases. The commitment to instructional budgets is reflected in the college base budget allocations, which increased by \$4.5 million to a total of \$96.9 million. After accounting for the EAS transfer, the total base budget in Academic Administrative Offices increased by \$1.0 million in 07/08 (due primarily to compensation increases), and base funding to the MLK Library increased by approximately \$238,000 to \$8.5 million.

Using the “Dollars-per-FTES” metric, the 2007/08 CSUOF base budget funding rate is \$4,918 per FTES. This represents a 5.2% increase in the funding rate over the 2006/07 rate of \$4,676 per FTES (after adjusting for the EAS transfer). Again, the majority of this funding increase is tied directly to compensation increases for faculty and staff; slightly less than 1% is associated with enrollment funding. In addition to the base funding increases, more than \$2 million in one-time enrollment funding has been allocated to the colleges to cover MUSE enrollment targets (\$354,000) and the internally-funded 800 FTES target growth for 2007/08. In a change from practice of the past several years, the university is unable to reserve an additional \$1.0 million in reserve for potential one-time enrollment allocations to AAD in 2007/08.

The \$911,112 in new base funding for the AAD is comprised of two components. First, \$866,667 in base growth funding is provided for direct allocation to the colleges to support increased student enrollments. Second, \$44,445 is provided to International and Extended Studies (IES) to support the hiring of a new international advisor.

Base Budget Allocation Process and Funding Adjustments

Consistent with practice over the past several years, the AAD budget allocation process uses a dollar-based budget model. The model starts with the 2006/07 **ending** base budget and applies funding adjustments that are determined by enrollment target changes at a given funding rate. It is important to note the distinction between the **beginning** and **ending** base budget: as any given fiscal year progresses, additional allocations such as compensation increases are made to the AAD base budget, which results in the ending base budget typically being greater than the beginning base budget. This year, as in the past, the funding rate used to make 2007/08 enrollment-based budget allocation adjustments utilizes the ending base budget figures.

Using as a starting point the prior year's ending base budget, two types of funding adjustments are applied to the instructional units' CSUOF base budgets. First, past practice calls for colleges that fell short of their respective enrollment target in the prior year to have a base budget reduction ("payback") for the coming year (i.e., 2007/08). The amount of the base budget reduction is calculated as 50% of the FTES under-enrollment multiplied by the college's particular funding rate. In 2007/08, however, due to the aggressive enrollment growth targets for the current year, and the need for funding to cover the costs of even greater actual enrollment growth, colleges that normally would incur a base payback were provided the opportunity this year to cover their shortfall payback using one-time funds. The 2007/08 enrollment growth, in target assignments and in even greater actual enrollments, represents a unique circumstance that was not foreseen and needs to be accommodated. The opportunity to cover enrollment shortfall paybacks using one-time funding should not be anticipated as a change in practice to be continued in subsequent years.

Second, colleges with changes to their enrollment targets for 2007/08 have base budget growth funding increases (or decreases) to support their higher (or lower) assigned targets. Overall, SJSU has a 1.0% base target increase as an institution, an increase of 228 FTES, from 23,471 to 23,699. As discussed previously, though, AAD/college target allocations reflect a higher internal growth assignment – base target allocations for 2007/08 are 23,997 FTES, with an additional 503 one-time FTES funded internally to bring the total internal FTES target to 24,500. The new target assignments for 2007/08 are not uniform across colleges, however, but are developed based on discussions with college Deans that focus on factors such as student demand, faculty and room capacity, and recent historical enrollment trends. Colleges that have reduced targets in 2007/08 also incur a base budget reduction that contributes funds for reallocation to colleges that have taken on target increases.

Display I provides a summary of the instructional units' enrollment data, base budgets, funding rates, base budget adjustments, and new base budgets, all broken down by college.

Display I
2007/08 Academic Budget Plan

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	P	Q	R	S	T	U	V	W	X	Y	Z
		06/07 Rebentch FTEs Target	07/08 Starting Base Funding July 1, 2007	06/07 Ending Base Funding Rate	06/07 FTEs Target	06/07 FTEs Census	06/07 Census vs. Target (G-F)	07/08 Base Target Increase	07/08 One-Time Target Increase	07/08 FTEs Target	07/08 Total Target Increase (L-F)	06/07 Census vs. 07/08 Target (L-G)	06/07 50% Payback Funding Rate (H-D)/2	07/08 Growth Funding Rate (D)	07/08 Base Growth Funding (J-Q)	07/08 Base Funding Rate (S(F+J))	07/08 MUSE Funding (V'D2.1)	07/08 Non-MUSE Target (L-V)	07/08 One-Time Growth Funding Less MUSE ((K-V)-T)	07/08 Total Available Funding (S+W+Y)						
1	College																									
2	Applied Sci & Arts	3967	\$ 16,061,267	\$ 4,049	3967	4034	67	65	188	4220	253	186	\$ 4,049	\$ 263,167	\$ 16,324,434	\$ 4,049	16.2	\$ 63,723	4204	\$ 695,570	\$ 17,083,727					
4	Business*	3348	\$ 11,033,839	\$ 3,296	3348	3159	-189	-38	-110	3200	-148	41	\$ -	\$ (125,235)	\$ 10,908,604	\$ 3,296	7.2	\$ 26,321	3193	\$ (385,250)	\$ 10,550,675					
7	Education	1868	\$ 7,590,124	\$ 4,063	1868	1907	39	8	24	1910	42	3	\$ 4,063	\$ 32,506	\$ 7,622,630	\$ 4,063	0.0	\$ -	1910	\$ 97,518	\$ 7,720,148					
8	Engineering	2389	\$ 12,064,486	\$ 5,050	2389	2481	92	35	101	2525	136	44	\$ 5,050	\$ 176,751	\$ 12,241,237	\$ 5,050	3.6	\$ 14,161	2521	\$ 491,871	\$ 12,747,269					
10	Humanities & the Arts	4683	\$ 17,883,406	\$ 3,819	4683	4700	17	48	139	4870	187	170	\$ 3,819	\$ 183,302	\$ 18,066,708	\$ 3,819	18.0	\$ 70,804	4852	\$ 462,074	\$ 18,599,585					
12	Science*	3458	\$ 16,373,245	\$ 4,735	3458	3351	-107	-8	-25	3425	-33	74	\$ -	\$ (37,879)	\$ 16,335,366	\$ 4,735	3.6	\$ 14,161	3421	\$ (135,418)	\$ 16,214,109					
14	Social Sciences	4002	\$ 12,705,049	\$ 3,175	4002	4157	155	67	196	4265	263	108	\$ 3,175	\$ 212,720	\$ 12,918,769	\$ 3,175	39.6	\$ 155,768	4225	\$ 496,558	\$ 13,571,095					
15	Athletics/All University	109			109	93	-16	-4	-10	95	-14	2	\$ 3,934	\$ -	\$ -		1.8	\$ 7,980	93	\$ -	\$ 7,080					
18	Unallocated	19			19																					
20	College Totals	23824	\$ 93,712,416	\$ 3,934	23824	23882	58	173	503	24510	686	628	\$ -	\$ 705,331	\$ 94,417,747	\$ 3,934	90.0	\$ 354,018	24420	\$ 1,721,923	\$ 96,493,688					
22	*Business and Science 06/07 enrollment shortfall payback paid using one-time funding, no payback base reduction.																									
23										676																
24	Other Academic Units																									
25	Student Writing Skills		\$ 166,691										\$ -	\$ -	\$ 166,691											\$ 166,691
26	Mass Landing Marine		\$ 1,867,163										\$ -	\$ -	\$ 1,867,163											\$ 1,867,163
27	Nuclear Science		\$ 165,550										\$ -	\$ -	\$ 165,550											\$ 165,550
28	Chr for Economic Educ		\$ 28,842										\$ -	\$ -	\$ 28,842											\$ 28,842
29	Other Academic Units Total		\$ 2,228,246										\$ -	\$ -	\$ 2,228,246											\$ 2,228,246
31	Academic Adm Offices		\$ 81,234										\$ -	\$ -	\$ 81,234											\$ 81,234
32	Academic Senate		\$ 2,626,876										\$ -	\$ -	\$ 2,626,876											\$ 2,626,876
33	Acad Technology		\$ 690,029										\$ -	\$ -	\$ 690,029											\$ 690,029
34	Faculty Affairs		\$ 605,440										\$ -	\$ -	\$ 605,440											\$ 605,440
35	Grad Stds & Rsch		\$ 605,440										\$ -	\$ -	\$ 605,440											\$ 605,440
36	Institutional Rsch		\$ 649,153										\$ -	\$ -	\$ 649,153											\$ 649,153
37	Int'l & Ext Stds		\$ 603,721										\$ -	\$ -	\$ 603,721											\$ 603,721
38	Office of the Provost		\$ 594,912										\$ -	\$ -	\$ 594,912											\$ 594,912
39	Acad Plng & Bdgt		\$ 1,023,855										\$ -	\$ -	\$ 1,023,855											\$ 1,023,855
40	Undergrad Stds		\$ 276,008										\$ -	\$ -	\$ 276,008											\$ 276,008
41	LARC		\$ 7,773,798										\$ -	\$ -	\$ 7,773,798											\$ 7,773,798
42	Acad Adm Offices Total		\$ 8,453,936										\$ -	\$ -	\$ 8,453,936											\$ 8,453,936
43	Library		\$ 3,178,297										\$ -	\$ -	\$ 3,178,297											\$ 3,178,297
44	Division-Wide Reserve		\$ 115,346,693										\$ -	\$ -	\$ 115,346,693											\$ 115,346,693
45	Total		\$ 296,192										\$ -	\$ -	\$ 296,192											\$ 296,192
46	Work Study		\$ 115,642,895										\$ -	\$ -	\$ 115,642,895											\$ 115,642,895
47	AAAD Total Budget		\$ 115,642,895										\$ -	\$ -	\$ 115,642,895											\$ 115,642,895
48	Funding Increase																									
49	IES - Intl Advisors/WebCT													\$ 44,445	\$ 44,445											\$ 44,445
50	Restoration to Base													\$ 866,667	\$ 866,667											\$ 866,667
51	One-Time Funding ATI													\$ -	\$ -											\$ -
52	Growth													\$ 911,112	\$ 911,112											\$ 911,112
53	One-Time Funding Reserve Held by University													\$ -	\$ -											\$ -
54	Total Funding Increase													\$ 911,112	\$ 911,112											\$ 911,112
55	Funding Increase													\$ 44,445	\$ 44,445											\$ 44,445
56	IES - Intl Advisors/WebCT													\$ 866,667	\$ 866,667											\$ 866,667
57	Restoration to Base													\$ -	\$ -											\$ -
58	One-Time Funding ATI													\$ -	\$ -											\$ -
59	Growth													\$ 911,112	\$ 911,112											\$ 911,112
60	One-Time Funding Reserve Held by University													\$ -	\$ -											\$ -
61	Total Funding Increase													\$ 911,112	\$ 911,112											\$ 911,112

Adjustments to Budget: One-Time Allocations and Roll-Forward

While the preceding discussion highlighted the AAD CSU Operating Fund base budget, the base budget alone does not describe sufficiently the entire AAD budget allocations and funding status. Several additional items also need clarification.

First, beyond the base budget allocations, the division's \$116.6 million CSUOF budget for 2007/08 also funds approximately \$1.8 million in miscellaneous one-time allocations throughout the division. Section 6 provides details of the individual items that are funded and the units to which those allocations are made; Table 8-2 provides a summary of the one-time allocations.

In addition to the standard types of one-time allocations, CSUOF one-time allocations are also provided for two other types of AAD instructional activities. First, for the first time since the program's inception, colleges were assigned targets for enrollments in their MUSE (first-year experience) courses. Funding was provided directly to the colleges at the overall average funding rate of the division, multiplied by the MUSE FTES targets that were determined for the respective colleges. Second, and for the second year in a row, 2007/08 also has a set of one-time allocations related directly to FTES enrollments. As noted previously, 503 FTES in the university's assigned FTES enrollment target are funded internally by the university. This funding totals \$1,721,923 at the weighted-average funding rate and enrollment growth targets of the colleges collectively. Table 8-2 shows the distribution of this one-time MUSE and enrollment funding.

Finally, we turn to the discussion of CSUOF roll-forwards. As explained in detail in the 2006/07 budget binder, the AAD has been working for several years to resolve what had become a multi-million dollar structural deficit associated with returning roll-forward balances back to colleges and administrative units at levels far in excess of roll-forward funding that was received by the division in total. This structural over-allocation resulted in part from prior years' allocation of "backfill" funding to instructional programs that had been funded by the AAD, rather than by the university, and that ended more than two years ago. In 2006/07, following lengthy consideration and recommendation by the Provost's Budget Advisory Committee, the Provost implemented a principle/practice regarding CSUOF roll-forwards that prevents the sum of all roll-forward allocations from exceeding the division-wide roll-forward that is received from the University Budget Office.

As shown in Display II-A, the AAD received a total of \$2.8 million in division-wide CSUOF roll-forward funding, an amount that is notably greater than the amount in 2006/07, but still substantially lower than prior years. Deducting approximately \$900,000 of the AAD roll-forward that was received as the result of unspent 2006/07 University Planning Council (UPC) allocations, the AAD net operating roll-forward from division activities totaled just less than \$2.0 million. As shown at a more detailed level in Display II-B, however, the distribution of these roll-forward balances varied dramatically among the colleges and administrative units within the AAD. Not surprisingly, due in large part to the unexpectedly high excess student enrollments that were generated in 2006/07, many colleges (though not all) incurred small-to-moderate sized deficits for the year. One college had a substantial operational deficit for the year, while several others had positive year-end CSUOF roll-forward balances. Among the administrative units, several had relatively small operating deficits, due in most cases to the unusual decision in the prior year to withhold their roll-forward funding that they had anticipated for their 2006/07 activities.

Among units with positive balances, following substantial conversation among the Provost's Budget Advisory Committee, the Provost accepted the committee's recommendation to follow the preferred historical practice of returning, in most cases, positive roll-forward balances back to those respective units. The primary exception to this decision this year is the College of Science, which, in effect, used its positive roll-forward balance as the mechanism for repaying its enrollment shortfall payback for the year.

Among units with deficit year-end CSUOF balances, the Provost accepted the Budget Advisory Committee's recommendation to forgive deficits in most instances, a decision that contradicts standing practice that units repay budget shortfalls in the following year. The rationale for this unusual decision, which should not be interpreted as a continuing change to practice for future years, revolves around two key issues: excessive enrollments in 2006/07 and the withholding of most 2005/06 roll-forwards. First, given the substantial extent to which the university's 2006/07 FTES enrollment target was exceeded by the colleges collectively, it is no surprise that many college budgets were stretched, or exceeded, in order to serve the student enrollments. It was further acknowledged during the prior year that the university's set-aside \$1 million enrollment reserve was insufficient to fully cover the anticipated costs of the excess enrollment. As a result, after returning positive rolls to those respective units as discussed above, it is reasonable to provide a budget reprieve to the other colleges in the context of the successful enrollment drive that they achieved as a group. Second, and primarily in the base budget units (e.g., Library, AVPs, Provost Office), the roll-forwards from 2005/06 that were withheld in 2006/07 to solve the previously described structural imbalance caused an unexpected hit on the units' budget plans and activities. For this year only, those base budget units that incurred operating deficits in their CSUOF operations are not required to repay the deficit in 2007/08. Finally, the College of Education's substantial budget deficit represents a particularly difficult matter to resolve. The college exceeded their enrollment target in 2006/07, so is given credit for their excess enrollment at their funding rate. After calculating the deficit reduction that accounts for this enrollment credit, the college deficit was then divided in half, with 50% of the resulting deficit forgiven, since other college deficits were also forgiven, and half to be repaid out of the 2007/08 College of Education budget.

As seen in Display II-A, the combination of decisions made over the past two years regarding CSUOF roll-forwards has finally returned the AAD budget to a more balanced structural position than has been seen since before the dramatic budget cuts that led to the division's structural deficit. The planning and execution of this budget strategy has been difficult on many fronts and has required the continued commitment of the entire division and university over several years, and it is gratifying to see the success of this collective effort.

Display II-A: General Fund/CSU Operating Fund Roll-Forward History										
	2002/03		2003/04		2004/05		2005/06		2006/07	
	Ending Balance	Roll Fwd Allocation	Ending Balance	Roll Fwd Allocation	Ending Balance	Roll Fwd Allocation	Ending Balance	Roll Fwd Allocation	Ending Balance	Roll Fwd Allocation
AAD Roll-Forward	\$4,139,080		\$5,250,475		\$4,527,554		\$987,886		\$2,859,976	
Colleges	1,700,990	1,266,728	4,103,332	4,103,332	6,387,629	6,387,629	2,517,873	687,158	416,834	861,366
Admin. Units & Library	322,682	517,228	1,506,500	1,729,746	2,323,194	2,519,910	184,453	143,203	(104,051)	67,168
Unspent UPC Funding									893,038	0
AA Division-Wide	2,115,408		(359,357)		(4,183,270)		(1,714,440)		1,654,155	
Total	4,139,080	1,783,956	5,250,475	5,833,078	4,527,553	8,907,539	987,886	830,361	2,859,976	928,534

Display II-B: 2006/07 Roll-Forward Balances and Allocations by Unit				
	06/07 CSUOF Roll	06/07 Unspent UPC Funding	Net Operating Roll/Deficit	06/07 Operating Roll Allocations and Deallocations
Academic Affairs Division	2,026,200	372,045	1,654,155	0
Total AAD Central	2,026,200	372,045	1,654,155	0
College of Applied Sci. & Arts	529,830		529,830	529,830
College of Business	(134,240)		(134,240)	0
College of Education*	(513,632)		(513,632)	(229,937)
College of Engineering	(55,512)		(55,512)	0
College of Humanities & the Arts	429,632		429,632	429,632
Student Writing Skills	9,649		9,649	9,649
Student Writing Center	34,562	34,562	-	
College of Science**	172,563		172,563	0
Nuclear Science	(11,428)		(11,428)	(11,428)
Moss Landiing	114,883		114,883	114,883
College of Social Sciences	(143,648)		(143,648)	0
Center for Economics Education	18,737		18,737	18,737
Total Colleges	451,396	34,562	416,834	861,366
Academic Senate	7,609		7,609	7,609
Academic Technology	251,779	248,171	3,608	3,608
Faculty Affairs	20,412	38,240	(17,828)	0
Foundation	(3,743)		(3,743)	(3,743)
Graduate Studies & Research	86,166	50,000	36,166	36,166
International & Extended Studies	(13,259)		(13,259)	(3,519)
Institutional Research	8,711		8,711	8,711
Provost Office	(105,467)		(105,467)	0
Academic Planning and Budgets	(22,318)		(22,318)	0
Undergraduate Studies	175,965	150,020	25,945	25,945
University Library	(23,475)		(23,475)	0
Total Non-Colleges	382,380	486,431	(104,051)	74,777
Grand Total	2,859,976	893,038	1,966,938	936,143
*College of Education deficit repayment calculated by deducting \$53,758 as credit for 2006/07 FTES generated in excess of target at college funding rate, then forgiving half of remaining deficit. Balance of deficit repayment to be deallocated from 2007/08 budget. Other units' unforgiven deficits are to be repaid from 2007/08 budget.				
**College of Science non-returned roll-forward balance retained as repayment for 2006/07 FTES enrollment shortfall.				

NON-CSU OPERATING FUND RESOURCES

While the majority of the financial support for the AAD is provided by the CSUOF budget, resources from instructionally-related activities (IRA) and miscellaneous course fees have become a substantial part of the financial planning of the colleges and departments. The resources generated from these sources go directly to the college or department that has earned, collected, or been allocated the revenue. Year-end unencumbered balances (positive or negative) in these accounts may be rolled forward as a starting balance for the next fiscal year.

Instructionally-Related Activities (IRA)

IRA are those activities and laboratory experiences that are at least partially sponsored by an academic discipline or department and that are, in the judgment of the University President, integrally related to its formal instructional offerings. The funding source is the IRA fee paid by enrolled students which fluctuates depending on headcount, but has averaged approximately \$1 million in the past several years. Effective Fall 2005, the IRA fee and allocation process for Intercollegiate Athletics was revised, with all IRA fee revenues from the Athletics portion of the fee deposited directly into the Athletics budget. As a result, beginning in 2005/06, Intercollegiate Athletics is no longer reflected in the AAD's IRA allocation figures.

An IRA Committee, composed of four faculty/administrators appointed by the University President and four students appointed by the Associated Students President, receives and evaluates requests from eligible groups and then makes allocation recommendations to the University President. Display III gives an historical view of IRA allocations.

DISPLAY III: History of IRA Allocations				
<u>Programs</u>	<u>2004/05</u>	<u>2005/06</u>	<u>2006/07</u>	<u>2007/08</u>
Intercollegiate Athletics	\$714,000	-----	-----	-----
Applied Sciences & Arts				
Access Magazine	\$7,592	\$9,769	\$11,270	\$9,710
Radio-TV/News (RTNC)	\$13,521	\$17,397	\$21,061	\$15,000
Spartan Daily	\$29,378	\$38,201	\$46,247	\$39,800
Humanities & the Arts				
CADRE Laboratory	\$30,711	\$39,916	\$48,323	\$39,630
Graphic Design	\$2,407	\$3,457	\$4,185	\$3,606
SJSU Galleries	\$29,237	\$38,019	\$46,027	\$39,753
Music Council/Dance	\$101,637	\$130,776	\$158,320	\$136,456
Drama Productions	\$23,770	\$30,985	\$37,511	\$30,000 (a)
KSJS-FM	\$28,050	\$36,092	\$43,694	\$37,643
Reed Magazine	\$1,522	\$0	\$0	\$0
RTVF Production	\$26,338	\$33,889	\$41,027	\$35,401 (b)
Social Sciences				
Forensics	\$37,633	\$48,422	\$58,621	\$50,552
Model UN	\$5,088	\$6,547	\$7,825	\$0
Collab Neighborhood Plng	<u>\$6,897</u>	<u>\$8,874</u>	<u>\$11,750</u>	<u>\$10,121</u>
Allocation Subtotals	\$1,057,782	\$442,344	\$535,861	\$447,672
IRA Reserve	\$15,000	\$15,000	\$14,651	\$12,539
6% Accounting Fee	<u>\$67,740</u>	<u>\$73,098</u>	<u>-----</u>	<u>-----</u>
Allocation Totals	<u>\$1,140,522</u>	<u>\$530,442</u>	<u>\$550,512</u>	<u>\$460,211</u>
<p>(a) An additional one time allocation in the amount of \$10,000 was approved for the purchase of a CNC router. Funds to be disbursed when department provides copy of Purchase Order.</p> <p>(b) Additional funds may be provided to support the acquisition of video cameras contingent upon budget availability after spring allocations.</p>				

Miscellaneous Course Fees

Miscellaneous course fees are a fixed amount charged to each student enrolled in a course to offset the cost of instructional materials, activities, or facilities provided by the University and are utilized in connection with the course. Requests for new fees or adjustments to existing fees are first reviewed by the university's Chief Financial Officer (CFO) Review Team and the Campus Fee Advisory Committee (CFAC). Requests that are recommended for implementation are submitted to the President and, if necessary, to the Chancellor's Office for approval. Funds

collected as miscellaneous course fees go to the home department of the course that requires the fee.

RESOURCES BUDGETED FOR DISTRIBUTION

There are 1,482 FTE positions and \$95,800,287 in 2007/08 Instruction Program salaries allocated for enrollment-driven distribution to the colleges and administrative support units, which are significant increases from the 2006/07 figures of 1,430 positions and \$90,333,031 respectively. Instruction Program allocations for operating expense and equipment (OE & E) in 2007/08 total \$5,868,926, essentially the same as the \$5.8 million that was allocated in 2006/07.

In addition to the Instruction Program allocations, there are 155 FTE positions and \$10,312,634 in salaries and \$3,872,531 in operating expenses in the base budgets of the Library, Academic Technology, Website Design & Maintenance, Center for Faculty Development, Academic Planning & Budgets, Moss Landing Marine Laboratory, Center for Economic Education, Nuclear Science, Student Writing Skills, Center for Distributed Education, Global Studies, International Projects, International Programs & Services, Work Study, and Executive Management in the Office of the Provost. These numbers are substantially lower than the 2006/07 figures due to the transfer of Enrollment and Academic Services to the Division of Student Affairs. Display IV provides a summary report covering all of the CSU Operating Fund resources that are currently budgeted for distribution within the AAD.

DISPLAY IV: AAD RESOURCES AVAILABLE FOR 2007/08

CSU OPERATING FUND LINE-ITEM BASE BUDGETS BY BUDGET PROGRAM AREA	POSITIONS	SALARIES	STUDENT ASSISTANTS	OE & E	TOTAL	%
INSTRUCTION PROGRAM:						
Instructional Faculty	1,148.47	\$75,428,250	\$0	\$0	\$75,428,250	
Department Chairs & Teacher Coordinators	32.65	3,625,665	0	0	3,625,665	
Management & Supervisory	26.75	3,263,712	0	0	3,263,712	
Instructional Support Staff	275.60	13,414,095	0	0	13,414,095	
Operating Expenses & Equipment		0	0	5,514,075	5,514,075	
Special Program Funding (Contingency/AO's):						
Junior Fac Dev Grants		68,565	0	40,124	108,689	
Graduate Equity Fellowships		0	0	2,108	2,108	
Minority Engineering Program		0	0	32,177	32,177	
Summer Bridge		0	0	113,141	113,141	
Academic Initiatives (LPP)		0	0	150,000	150,000	
CSU PERB Charges		0	0	10,000	10,000	
Univ-Wide Training for Faculty		0	0	7,301	7,301	
Subtotal:	1,483.47	\$95,800,287	\$0	\$5,868,926	\$101,669,213	87.23%
ACADEMIC SUPPORT:						
Library	79.65	\$5,176,811	\$441,308	\$2,835,817	\$8,453,936	7.25%
Academic Technology	31.00	1,705,878	123,000	242,933	2,071,811	1.78%
Website Design & Maintenance	2.50	158,640	10,000	17,000	185,640	0.16%
Center for Faculty Development	4.50	301,425	18,000	50,000	369,425	0.32%
Academic Planning & Budgets (Mgmt)	2.00	242,700	0	0	242,700	0.21%
Moss Landing Marine Labs (w/out Utilities)	18.00	1,254,903	0	612,260	1,867,163	1.60%
Center for Economic Education	0.00	0	0	28,842	28,842	0.02%
Nuclear Science (Radiology Facility)	2.45	165,550	0	0	165,550	0.14%
Student Writing Skills (SWS)	1.00	46,925	107,311	12,455	166,691	0.14%
Center for Distributed Education	2.00	146,424	0	9,836	156,260	0.13%
Subtotal:	143.10	\$9,199,256	\$699,619	\$3,809,143	\$13,708,018	11.76%
STUDENT SERVICES:						
International Projects	1.00	51,180	0	41,681	92,861	0.08%
International Programs & Services	7.90	422,770	0	21,707	444,477	0.38%
Work Study (Federal Portion only)	0.00	296,192	0	0	296,192	0.25%
Subtotal:	8.90	\$770,142	\$0	\$63,388	\$833,530	0.72%
INSTITUTIONAL SUPPORT:						
Executive Management (Provost)	3.00	\$343,236	\$0	\$0	\$343,236	0.29%
TOTALS:	1,638.47	\$106,112,921	\$699,619	\$9,741,457	\$116,553,997	100.00%
% DISTRIBUTION:		91.04%	0.60%	8.36%	100.00%	

SPECIAL CSU AND SJSU PROGRAM ADJUSTMENTS IN 2007/08	POSITIONS	SALARIES	OE & E	TOTAL
* Enrollment Growth Funding One-Time	42.50	\$2,370,370	\$0	\$2,370,370
* WebCT	0.00	\$0	\$141,750	\$141,750
* ATI	0.00	\$115,623	\$147,476	\$263,099
CSU Academic Senate -- Statewide	0.00	\$0	\$34,100	\$34,100
SPECIAL PROGRAM TOTALS:	42.50	\$2,485,993	\$323,326	\$2,809,319
* Funded by SJSU as One-Time allocation.				

PRINCIPLES OF ALLOCATION

To assure the most equitable distribution of the resources available, the CSU Operating Fund allocation process is based on the following principles.

- ❑ The allocation process must allow adjustments for on-going program costs and must provide flexibility so that units can adapt to changes in student enrollment patterns (i.e., one goal is to avoid introducing instability in college or department level planning).
- ❑ The allocation process must be responsive to new academic initiatives, differences in the curricular structure of the academic departments and programs, faculty workload patterns, and unique organizational requirements of the colleges and support units.
- ❑ The allocation process must consider performance and workload indicators (e.g., assigned FTES, SFR, majors, mode and level FTES, equipment inventory, positions, prior year expenditures, and special program needs) to determine the resources to be allocated.
- ❑ The allocation process must identify resource categories for allocation (e.g., operating expenses, equipment, work study, etc.) that enable maximum flexibility at the college and department level for management of allocated resources, including expenditures across multiple fiscal periods and consideration of roll forward of allocation balances (surpluses or deficits).

Resources allocated are identified as base-budget or one-time allocations:

- ❑ Base-budget allocations are ongoing budget allocations based on one of the following:
 - a. Allocations resulting from the performance and workload indicators for colleges;
 - b. Prior year final base budget for the Library, Academic Technology, Website Design & Maintenance, Center for Faculty Development, Academic Planning & Budgets, Moss Landing Marine Laboratory, Center for Economic Education, Nuclear Science, Student Writing Skills, Center for Distributed Education, Global Studies, International Projects, International Programs & Services, Work Study, and Vice President/Provost;
 - c. Established allocation levels to cover the needs of administrative offices and the Academic Senate; or
 - d. Budgeted funding designated for a specific program or initiative (e.g., Academic Initiatives, Summer Bridge, etc.).
- ❑ One-time allocations are annual allocations for a specific instructional need or academic priority not covered by the base-budget allocation but critical to delivering quality instruction (e.g., faculty search support, WASC administrative support, faculty development, etc.). One-time allocations carry no future funding commitment.

PREMISES ON WHICH INSTRUCTIONAL PROGRAM RESOURCES ARE ALLOCATED

As suggested in prior years' budget binders, the Academic Affairs Division has and will continue to reevaluate its allocation policies and procedures on an on-going basis. The dollar-based budget model developed in 2004/05 still continues, with allocations derived from an evolution of the prior year's budget, "tweaked" to reflect enrollment patterns, supply/demand for course enrollments, decanal feedback regarding college capacity to meet enrollment demand, and

other budget necessities. The allocation policies and procedures are defined in the remainder of this section.

Faculty Salary Allocations

The dollar-based faculty salary allocation process, which differs notably from the prior position-based process, was developed in 2004/05 and remains in effect. Base salary budgets are computed based on the prior year's salary budget adjusted to reflect changes in college enrollment targets, and to reflect any college Dean's decisions to reallocate funding between expense categories (i.e., salaries vs. OE&E), based on their various college needs and opportunities. Actual FTE Faculty (FTEF) are calculated by counting the number of full-time faculty appointments in a particular unit (department, college, etc.), subtracting their salaries from the unit's salary budget, and dividing the remaining salary budget by the vacant funding rate for temporary faculty (\$45,708 for 2007/08). Additional one-time funding allocations of faculty positions are made to those programs that serve an all-university function.

Graduate Supervision and Intensive Learning Experience (ILE)

As has been the case for several years, funding for two FTE faculty positions is included in the college base budgets to support workload related to graduate supervision. In addition, one FTE faculty position is also included in the base budget of two colleges – Science (Math) and Humanities and the Arts (LLD) – to support ILE goals.

Sabbatical Leaves

The AAD provides base budget funding for 37 sabbaticals, which are distributed pro rata among the colleges based on FTE faculty positions. On occasion, instances have arisen where one or more colleges may not grant their full allocation of sabbatical leaves due to an insufficient number of recommended proposals. In these instances, any unused sabbatical funding is returned to the AAD for possible reallocation to another college that has excess recommended but unfunded sabbatical proposals. See Table 2-III in Section 2 for details of the sabbatical leave pro-rata distribution.

FTE Administration (FTEA)

College base budgets include funding for FTE Administration in recognition of the need for instructional administration at the college, school, division, and department level (deans, associate deans, school directors, division directors, and department chairs). FTEA is funded as twelve-month administrative time based on the number of college and department units to be staffed and the size and complexity of the units. The colleges can, do, and should distribute the FTEA to meet the particular needs within the college. The recommended distribution of college FTEA as shown in Table 2-II is determined on the following basis:

- ❑ 1.00 FTEA (MPP position) for a dean in each college.
- ❑ 1.00 FTEA (MPP position) for an associate dean in each college.
- ❑ In addition, each department receives FTEA on the basis of the number of FTEF used in the previous fall semester:
 - ❑ 0.20 FTEA for each department that used 10.0 or less FTEF.
 - ❑ 0.40 FTEA for each department that used 10.1-20.0 FTEF.
 - ❑ 0.60 FTEA for each department that used 20.1-30.0 FTEF.
 - ❑ 0.80 FTEA for each department that used 30.1-40.0 FTEF.

- ❑ 1.00 FTEA for each department that used 40.1+ FTEF.
- ❑ 2.00 FTEA is allocated to the colleges on a pro rata basis using the FTEF allocation for the current year.

FTEF Used with FTEA

The salary allocated for the FTEF appointment fraction joined with an FTEA appointment (for a total 1.00 appointment) for school directors, division directors, and department chairs is funded at either the academic year or the twelve-month salary rate depending on the size and complexity of the department. The following criteria are used only as a guideline for college resource allocations and should not be construed as appointment or personnel practices.

1. The chair of a department with fewer than twenty-five FTE faculty positions receives FTEF funding based on the academic year salary schedule.
2. The chair of a department with more than twenty-five FTE faculty positions receives FTEF funding based on the twelve-month salary schedule.

Department Chair Allocations

Beginning in 2004/05 (effective September 1, 2003), department chair stipends were set at \$120.00 per pay period, regardless of department size. The stipend is incorporated into the base salary for the period of service as department chair. Chair salaries for FTEA were increased in 2002/03 by 3.5 percent of their FTEA salary, and were increased by an additional 4.5 percent in 2005/06.

Coordinator-Teacher Education (FTEC)

The number of FTEC positions for each college is determined using the following two components:

- ❑ The first component is calculated using the formula $(\frac{[\# \text{ of Credential Candidates}] - [\# \text{ of Single-subject credentials}]}{200}) + 0.25 = \text{FTEC}$. This budget component is allocated to the College of Education, with the Community Concepts program receiving .40 FTEC of this amount.
- ❑ The second component is calculated using the formula $\frac{[\# \text{ of Single Subject Credential Candidates}]}{200} = \text{FTEC}$. The FTEC positions from this budget component have the following distribution: 40 percent to the College of Education and 60 percent to the other colleges proportionally distributed by the number of single-subject credential students in each college.

Salaries

Once the salary budget is determined, salaries are calculated to fund positions using the steps that follow. [Note: A complete Salary Allocation Guide is available from Academic Planning and Budgets.]

1. Position with Incumbent. The salary allocation for a position with an incumbent is the incumbent's actual projected salary for the next fiscal year.

2. Vacant or Temporary Position. The salary allocation for a vacant non-faculty position is the entry-level salary for 12 months. Temporary faculty positions are funded at the vacant rate (currently \$45,708), depending upon salary funds available after salaries have been allocated for regular faculty.
3. The base salary allocation *is not adjusted* for:
 - a. Retirements or separations.
 - b. New faculty or staff hires, unless written authorization from the Provost is provided.
 - c. Leave without pay absences.
 - d. In-range salary increases.
4. The base salary allocation *is adjusted* for:
 - a. Positions received via Allocation Orders from the Chancellor's Office.
 - b. Faculty promotions.
 - c. Compensation increases.

Work Study Funds

Work study funds are allocated to the colleges using a combination of two factors: 1) recognition of the historical patterns of work study allocations to the colleges with adjustments to reflect allocation requests and organizational changes and 2) each college's percentage of the expenditures of all colleges over the last three years with the expenditures weighted in favor of the most recent. (Note that the formula does not give credit to over-expenditures.)

Operating Expenses

The operating expense (OE; formerly supplies & services, postage, telephone and travel) budget is a base allocation that historically has been adjusted annually based on changes in the assigned FTES. Due to the dramatic budget fluctuations over the past several years, however, the normal formulaic reallocation of OE&E has not been applied; unit heads (i.e., Deans and AVPs) have been given greater latitude than normal to reduce or increase their OE&E budget – within the constraint of their overall budget – to meet their respective units' needs. A return to formulaic allocation of OE&E in future years may occur, depending upon further conversation with the unit heads and/or the newly formed Provost's Budget Advisory Committee. If an OE&E formula is resurrected, the criteria and workload factors used in the OE allocation reflect the different program structures of the colleges and use two components: 1) organizational size and 2) differential funding per FTES based on mode and level of instruction. Each year the funds available for allocation are adjusted based on changes in the budgeted FTES targets. When budgeted FTES targets exceed the ability to fund the necessary adjustment to the operating expense allocation, the allocation is adjusted to funds available on a pro rata basis.

Instructional Equipment/Technology

As has been the case for several years, the final topic of discussion in the 2007/08 Budget Binder is the Instructional Equipment/Technology budget. Once again, the Instructional Equipment Allocation fund (Special Equipment Requests) remained unfunded while the AAD attempts to maintain adequate instructional salary funding to meet the university's enrollment targets. Although this lack of equipment funding is necessary to meet pressing short-term needs, it is not a viable long-term funding option. Eventual restoration of the Instructional Equipment Allocation fund is essential to the successful delivery of the university's instructional programs. Equipment purchases over the past several years have been funded ad hoc and as

resources became available, through sources such as CSUOF OE&E allocations, CSUOF roll-forward balances, and accumulated balances in funds such as CERF Trust and Lottery Trust accounts. As the university continues to evolve its “comprehensive budgeting” methodologies, the need to fund equipment purchases as an identified category should be addressed.

The following paragraph describes what the normal process of the allocation would be.

The allocation of instructional equipment/technology funds is based on the following two factors:

1. From the total equipment funds available for allocation, funds budgeted and identified for classroom technology/instructional equipment are combined with funds budgeted for other equipment to establish funding for special one-time allocations to the colleges and support units. These funds are allocated to the colleges and support units for the purchase of specified equipment items that fulfill identified, high-priority program needs, special initiatives, and innovation in the use of technology for the delivery of instruction in the classroom. This part of the allocation process enables the Provost/VPAA to identify and respond to the specified programmatic needs of the colleges and support units independent of historical allocation patterns, FTES considerations, or the size of the colleges’ equipment inventory.
2. The remaining equipment funds are allocated to the colleges using factors that reflect program complexity (e.g., program size, laboratory FTES components, and classroom technology), including both historical support per FTES and the current year assigned FTES in the percentages shown below:

Base FTEF/A/C Positions	5%	C7-C14 Activity Lab FTES	5%
Assigned FTES	5%	C15-C16 Laboratory FTES	5%
Prior Year Fall Majors	10%	C20-C21 Activity/Performance Lab FTES	5%
Equipment Inventory Value	65%		

SECTION 2

RESOURCE: POSITIONS

CSU OPERATING FUND BUDGET:	FTEF	MPP AND FTEA/C	SUPPORT STAFF	TOTALS
Instruction Program:	1,144.97	58.40	271.60	1,474.97
Academic Support:				
Library (w/Unit 3 Librarians)	24.90	7.00	47.75	79.65
Academic Planning & Budgets (Mgm't)	0.00	2.00	0.00	2.00
Academic Technology	0.00	2.00	31.50	33.50
Center for Faculty Development	0.50	1.00	3.00	4.50
Center for Distrib Education	0.00	0.00	2.00	2.00
Moss Landing Marine Lab	7.10	2.15	8.75	18.00
Nuclear Science (Radiology)	0.00	0.20	2.25	2.45
SLS/Student Writing Skills	0.00	0.00	1.00	1.00
UGS - Assesment Director	1.00	0.00	0.00	1.00
UGS - Community Service Learning	1.00	0.00	0.00	1.00
Student Services:				
International Projects	0.00	0.00	1.00	1.00
International Programs & Services	0.00	1.00	6.90	7.90
UGS - Peer Mentor	1.00	0.00	0.00	1.00
UGS - Learning Assistance Resource	0.50	1.00	4.00	5.50
Institutional Support:				
Office of the Provost - Exec Mgm't	0.00	3.00	0.00	3.00
Total	1,180.97	77.75	379.75	1,638.47

Years	BUDGETED POSITIONS			FTES	
	FTEF	MPP & FTEA/C	SUPPORT STAFF	Budgeted	Actual
2007/08	1,144.97	58.40	271.60	24,500	---
2006/07	1,106.47	59.60	261.30	23,606	23,891
2005/06	928.00	56.20	261.55	22,196	22,508
2004/05	880.56	58.55	259.90	21,655	21,140
2003/04	1,106.82	63.90	273.35	22,192	21,968

INFORMATION INCLUDED TO DESCRIBE THE ALLOCATION:

Table	Title	Contents
2-I	2007/08 Instruction Program Base Positions	Distribution of FTE Positions 2003/04 through 2007/08
2-II	Distribution of FTEA, MPP and FTEC	Distribution of FTEA, MPP and FTEC Positions 2003/04 through 2007/08
2-III	Distribution of Sabbatical Leaves	Distribution of Sabbatical Leaves Based on FTEF Positions in 2007/08
2-IV	2007/08 FTEA Recommended Distribution	Instruction Program Positions Calculated for Department Chairs

**TABLE 2-I
2007/08 INSTRUCTION PROGRAM
BASE POSITIONS**

DISTRIBUTION OF BASE POSITIONS	ACTUALS				2007/08 FTEF
	2003/04	2004/05	2005/06	2006/07	FTEF
BASE FTE FACULTY POSITIONS					
Applied Sciences & Arts	132.80	119.53	154.20	209.20	209.49
Library & Info Sci	19.50				
Business	124.00	95.97	99.50	120.37	117.33
Education	99.20	78.18	82.90	89.23	90.05
Engineering	128.90	108.63	107.90	115.54	124.03
* Humanities & the Arts	222.50	184.47	187.70	231.17	243.82
* Science	186.00	143.08	151.60	161.44	167.96
Social Sciences	125.00	101.22	123.35	165.27	176.89
Social Work	34.80	26.83			
TOTAL BASE POSITIONS	1,072.70	857.91	907.15	1,092.22	1,129.57
ONE-TIME COMMITMENTS	32.12	20.65	18.85	13.85	12.00
TOTAL FTEF	1,104.82	878.56	926.00	1,106.07	1,141.57

* Includes 1.0 FTEF for ILE

BASE SUPPORT STAFF POSITIONS					
Applied Sciences & Arts	30.00	31.40	35.75 (a)	35.75	40.25
Library & Info Sci	1.40				
Business	19.00	19.00	19.00	19.00	20.50
Education	16.35	16.50	18.00	18.00	18.50
Engineering	46.70	46.70	46.70	42.50	42.50
Humanities & the Arts	42.50	42.50	41.75	40.25	40.05
Science	54.80	54.80	54.80	54.30	55.30
Social Sciences	20.00	18.75	20.25 (a)	21.50	22.00
Social Work	4.00	4.00	0.00 (a)		
Academic Senate	1.60	1.00	1.00	1.00	1.00
Faculty Affairs	5.00	5.00	5.00	5.00	5.50
Grad Studies & Rsrch	12.50	2.50	2.50	3.00	3.00
Institutional Research	0.00	0.00	0.00	6.00 (b)	7.00
Office of the Provost	4.00	3.00	3.00	3.00	3.00
Academic Planning & Bdgts	11.00	11.00	10.00	7.00	7.00
Undergraduate Studies	3.00	3.00	3.80	4.00	6.00
TOTAL BASE POSITIONS	271.85	259.15	261.55	260.30	271.60
ONE-TIME COMMITMENTS	1.50	0.75	0.00	1.00	0.00
TOTAL STAFF POSITIONS	273.35	259.90	261.55	261.30	271.60

(a) College of Social Works was divided as follows: School of Social Work was merged into College of Applied Sciences and Arts; Department of African American Studies, Mexican American Studies and Urban & Regional Planning were merged into College of Social Sciences.

(b) In 2006/07 the Office of Institutional Research was separated from Academic Planning & Budgets.

TABLE 2-II

DISTRIBUTION OF BASE FTEA, MPP & FTEC POSITIONS
(Deans, Associate Deans, Department Chairs, Coordinators of Teacher Education)

Table will be provided once data becomes available for FTEA and FTEC calculations.

TABLE 2-III

**DISTRIBUTION OF SABBATICAL LEAVES
BASED ON FTEF POSITIONS IN 2007/08**

	2007/08 Base Faculty and Librarian FTE	% FTE	37.0 Sabbaticals
Applied Sciences & Arts	209.49	18.1%	7.00
Business	117.33	10.2%	4.00
Education	90.05	7.8%	3.00
Engineering	124.03	10.7%	4.00
Humanities & the Arts	243.82	21.1%	8.00
Science	167.96	14.5%	5.00
Social Sciences	176.89	15.3%	5.00
Library (full-time Unit 3) *	24.90	2.2%	1.00
TOTALS:	<hr/> 1,154.47	<hr/> 100.0%	<hr/> 37.00

* Considered as one unit for review of sabbatical leave requests.

**TABLE 2-IV
2007/08 FTEA RECOMMENDED DISTRIBUTION
INSTRUCTION PROGRAM - DEPARTMENT CHAIRS**

Table will be provided once data becomes available for FTEA calculations.

**2007/08 SALARY AND POSITION DATA
INSTRUCTION PROGRAM
ACADEMIC AFFAIRS DIVISION**

COLLEGE/AREA	FTE POS	SALARY AMOUNT
APPLIED SCIENCES & ARTS		
Instructional Faculty (w/Incumbents)	119.53	8,892,286
Temporary Faculty	89.96	4,111,754
Department Chairs/Directors	6.80	743,669
Total Instructional Allocation	216.29	13,747,709
Management Personnel	2.00	249,012
Support Staff	40.25	1,805,874
Total Base Allocation	258.54	15,802,595
BUSINESS		
Instructional Faculty (w/Incumbents)	80.70	7,417,435
Temporary Faculty	36.63	1,674,160
Department Chairs/Directors	2.80	344,321
Total Instructional Allocation	120.13	9,435,916
Management Personnel	2.00	282,564
Support Staff	20.50	993,259
Total Base Allocation	142.63	10,711,739
EDUCATION		
Instructional Faculty (w/Incumbents)	56.70	4,270,576
Temporary Faculty	33.35	1,524,590
Department Chairs/Directors	4.20	445,997
Total Instructional Allocation	94.25	6,241,163
Management Personnel	2.00	255,492
Support Staff	18.50	820,975
Total Base Allocation	114.75	7,317,630
ENGINEERING		
Instructional Faculty (w/Incumbents)	68.30	5,999,467
Temporary Faculty	55.73	2,547,241
Department Chairs/Directors	3.70	436,693
Total Instructional Allocation	127.73	8,983,401
Management Personnel	2.00	294,372
Support Staff	42.50	2,026,302
Total Base Allocation	172.23	11,304,075
HUMANITIES & THE ARTS		
Instructional Faculty (w/Incumbents)	119.90	8,863,300
Temporary Faculty	123.92	5,664,267
Department Chairs/Directors	5.85	649,709
Total Instructional Allocation	249.67	15,177,276
Management Personnel	4.00	420,408
Support Staff	40.05	1,907,986
Base Allocation Total	293.72	17,505,670
SCIENCE		
Instructional Faculty (w/Incumbents)	122.80	9,858,818
Temporary Faculty	45.16	2,063,963
Department Chairs/Directors	4.70	517,594
Total Instructional Allocation	172.66	12,440,375
Management Personnel	2.00	261,996
Support Staff	55.30	2,877,093
Base Allocation Total	229.96	15,579,464
SOCIAL SCIENCES		
Instructional Faculty (w/Incumbents)	111.30	8,034,077
Temporary Faculty	65.59	2,998,177
Department Chairs/Directors	4.60	487,682
Total Instructional Allocation	181.49	11,519,936
Management Personnel	2.00	259,128
Support Staff	22.00	974,133
Total Base Allocation	205.49	12,753,197

**2007/08 SALARY AND POSITION DATA
INSTRUCTION PROGRAM
ACADEMIC AFFAIRS DIVISION**

COLLEGE/AREA	FTE POS	SALARY AMOUNT
TOTAL COLLEGE SALARY ALLOCATION		
Instructional Faculty	679.23	53,335,959
Temporary Faculty	450.34	20,584,152
Department Chairs/Directors	32.65	3,625,665
Total Instructional Allocation	1162.22	77,545,776
Management Personnel	16.00	2,022,972
Support Staff	239.10	11,405,622
Total Base Allocation	1417.32	90,974,370
 ACADEMIC SENATE		
Instructional Faculty	0.00	0
Management Personnel	0.00	0
Support Staff	1.00	52,788
Base Allocation Total	1.00	52,788
 FACULTY AFFAIRS		
Instructional Faculty	1.50	68,565
Management Personnel	3.00	320,784
Support Staff	5.50	238,730
Base Allocation Total	10.00	628,079
 GRADUATE STUDIES & RESEARCH		
Instructional Faculty	0.50	50,000
Management Personnel	2.00	253,908
Support Staff	3.00	134,102
Base Allocation Total	5.50	438,010
 SURVEY POLICY & RESEARCH INSTITUTE		
Management Personnel	0.75	100,440
 INSTITUTIONAL RESEARCH		
Instructional Faculty	0.00	0
Management Personnel	1.00	134,004
Support Staff	7.00	471,436
Base Allocation Total	8.00	605,440
 OFFICE OF THE PROVOST		
Instructional Faculty	0.00	0
Management Personnel	3.00	343,236
Support Staff	3.00	175,032
Base Allocation Total	6.00	518,268
 ACADEMIC PLANNING & BUDGETS		
Instructional Faculty	0.00	0
Management Personnel	2.00	242,700
Support Staff	7.00	342,212
Base Allocation Total	9.00	584,912
 UNDERGRADUATE STUDIES		
Instructional Faculty	3.00	180,887
Management Personnel	3.00	363,480
Support Staff	6.00	342,136
Base Allocation Total	12.00	886,503
 LEARNING ASSISTANCE RESOURCE CTR (LARC)		
Instructional Faculty	0.50	17,322
Management Personnel	1.00	68,124
Support Staff	4.00	190,562
Base Allocation Total	5.50	276,008
 TOTAL NON-COLLEGE SALARY ALLOCATION		
Instructional Faculty	5.50	316,774
Management Personnel	15.75	1,826,676
Support Staff	36.50	1,946,998
Total Base Allocation	57.75	4,090,448

2007/08 SALARY AND POSITION DATA
 INSTRUCTION PROGRAM
 ACADEMIC AFFAIRS DIVISION

COLLEGE/AREA	FTE POS	SALARY AMOUNT
GRAND TOTAL SALARY ALLOCATION		
Instructional Faculty	684.73	53,652,733
Temporary Faculty	450.34	20,584,152
Department Chairs/Directors	32.65	3,625,665
Management Personnel	31.75	3,849,648
Support Staff	275.60	13,352,620
Base Allocation Total	1,475.07	95,064,818

SECTION 4

RESOURCE: WORK STUDY FUNDS

CSU OPERATING FUNDS AVAILABLE:	<u>Base Budget</u>
Federal College Work Study, Academic Affairs Division	\$296,192
30% Matching Funds, Academic Affairs Division	<u>\$126,940</u>
Total:	\$423,132

America Reads Program **\$10,000**

HISTORY OF FUNDING FOR THE DIVISION:

<u>Years</u>	<u>Budgeted FTES</u>	<u>Work Study Funding</u>	<u>America Reads WS Program</u>
2007/08	24,500	\$423,132	\$10,000
2006/07	23,606	\$651,141	\$10,000
2005/06	22,196	\$591,377	\$10,000
2004/05	21,655	\$566,000	\$20,000
2003/04	22,192	\$595,793	\$0

OTHER SOURCES OF FUNDS AVAILABLE: Work Study funds to the campus are received in the form of a Federal Allocation Letter. These funds have two components: a federal portion and a 30 percent CSU Operating Fund matching component.

INFORMATION INCLUDED TO DESCRIBE THE ALLOCATION:

<u>Table</u>	<u>Title</u>	<u>Contents</u>
4-I	Work Study Allocations for the Academic Affairs Division, 2003/04 through 2007/08 and Expenditures for the Academic Affairs Division, 2003/04 through 2006/07	Proposed allocation by college and area and history of allocations and expenditures by college and area.

TABLE 4-I

WORK STUDY ALLOCATIONS FOR THE ACADEMIC AFFAIRS DIVISION
2003/04 THROUGH 2007/08

COLLEGE/AREA	ORIGINAL ALLOCATIONS				2007/08
	2003/04	2004/05	2005/06	2006/07	ALLOCATION
APPLIED SCIENCES & ARTS	49,000	46,480	51,750	59,650	44,643
BUSINESS	28,000	26,530	33,490	40,296	45,973
EDUCATION	41,000	38,880	40,600	49,300	39,508
ENGINEERING	21,000	19,880	20,870	22,108	14,782
HUMANITIES & THE ARTS	38,341	36,354	38,172	49,972	48,976
SCIENCE	34,500	32,705	34,340	41,340	30,655
SOCIAL SCIENCES	31,500	29,855	40,348	47,450	39,836
SOCIAL WORK	10,500	9,967	0 (b)	0	0
Subtotal:	253,841	240,651	259,570	310,116	264,373
Academic Planning & Bdgts	16,900	16,500	16,774	0 (c)	0
Academic Services	78,650	0 (a)	0	0	0
Academic Technology	24,727	23,491	30,840	30,840	16,200
Enrollment & Academic Svcs	118,718	187,499 (a)	176,400	176,400	0 (a)
Faculty Affairs	7,500	7,125	7,480	7,480	7,500
Institutional Research	0	0	0	16,774 (c)	16,000
International Prog & Svcs	7,957	7,559	7,898	7,898	4,200
Library	83,000	78,850	90,000	101,633	90,000
Undergraduate Studies-CLS	3,500	0	0	0	0
University Athletic Rep	1,000	0	0	0	0
Acad Affrs Division Reserve	0	4,325	2,415	0	24,859
TOTAL WORK STUDY	595,793	566,000	591,377	651,141	423,132
Center for Service Learning America Reads Program	0	20,000	10,000	10,000	10,000

COLLEGE/AREA	2003/04 Expenditures	2004/05 Expenditures	2005/06 Expenditures	2006/07 Expenditures
APPLIED SCIENCES & ARTS	56,868	47,829	41,166	44,278
BUSINESS	20,841	42,140	52,700	37,973
EDUCATION	42,400	36,853	41,904	39,415
ENGINEERING	20,477	12,090	17,177	13,490
HUMANITIES & THE ARTS	37,740	40,182	36,051	49,162
SCIENCE	36,831	31,101	28,251	30,050
SOCIAL SCIENCES	27,351	26,331	38,384	39,256
SOCIAL WORK	9,493	4,877	0	0
Subtotal:	252,001	241,401	255,633	253,624
Academic Planning & Bdgts	17,238	15,126	15,892	768
Academic Services	66,116	0 (a)	0	0
Academic Technology	23,394	36,557	16,507	15,880
Enrollment & Acad Services	130,932	122,116 (a)	198,538	0
Faculty Affairs	4,387	7,195	9,492	8,354
GS & R (Libr & Info Sci)	995	0	0	0
Institutional Research	0	0	0	14,973
International Prog & Svcs	8,009	6,683	5,615	2,852
Library	82,998	83,168	101,859	118,542
Undergrad Stds (CSL)	760	0	0	0
TOTAL	586,830	512,246	603,536	414,993
CSL - America Reads Program	0	9,120	7,994	8,267

Notes: Matching funds for College Work Study Funds based on 30%. Provost provides CSU Operating Fund Match of \$93,820 for all programs except: Academic Technology provides CSU Operating Fund Match of \$4,860; International Programs & Services provides CSU Operating Fund Match of \$1,260; and Library provides CSU Operating Fund Match of \$27,000.

(a) Academic Services was merged with Enrollment Services as of 7/1/04. During FY 2006/07 EAS was transferred to Student Affairs.

(b) In 2005/06 the College of Social Work was divided up as follows: School of Social Work was merged with College of Applied Sciences & Arts; African-American Studies, Mexican-American Studies, and Urban & Regional Planning were merged with College of Social Sciences.

(c) In 2006/07 the Office of Institutional Research was separated from Academic Planning & Budgets.

SECTION 5

OPERATING EXPENSES

CSU OPERATING FUNDS AVAILABLE:

		<u>Base Budget</u>
Instruction Program:	Supplies & Services	\$5,229,075
Instruction Program:	Master Teacher Contracts	\$165,000
Instruction Program:	Minority Engineering Program	\$32,177
Instruction Program:	CSU PERB Charges	\$10,000
Instruction Program:	Summer Bridge	\$113,141
Instruction Program:	Jr. Faculty Development Grants	\$40,124
Instruction Program:	Faculty Training	\$7,301
Instruction Program:	Graduate Equity Fellowships	\$2,108
Instruction Program:	Accreditation	\$75,000
Instruction Program:	Academic Initiatives (LPP)	\$150,000
Instruction Program:	Summer Faculty & Faculty Training	\$45,000
Academic Support:	Library	\$2,835,817
Academic Support:	Academic Technology	\$242,933
Academic Support:	AT Website Design & Maintenance	\$17,000
Academic Support:	Center for Distributed Education	\$9,836
Academic Support:	Center for Faculty Development	\$50,000
Academic Support:	Moss Landing Marine Labs	\$612,260
Academic Support:	Center for Economic Education	\$28,842
Academic Support:	Student Writing Skills	\$12,455
Student Services:	International Projects	\$41,681
Student Services:	International Programs & Services	\$21,707
Total		<u>\$9,741,457</u>

HISTORY OF FUNDING FOR THE INSTRUCTION PROGRAM ALLOCATIONS:

<u>Years</u>	<u>Total Supplies & Services</u>	
2007/08	\$5,229,075	
2006/07	\$5,200,810	Includes \$2,768,000 restoration to base and new enrollment funding for AAD; University Library also received \$1,300,000 in new base funding.
2005/06	\$3,317,389	
2004/05	\$3,192,496	The division received benefits credit when it made budget reductions in salaries.
2003/04	\$2,320,223	OE & E budget reductions include the following amounts: Instruction Program -\$5,872,550; Academic Technology -\$10,000; Ctr for Economic Education -\$2,023; SWS -\$11,499; Academic Services/EOP -\$141,525; International Student Services -\$9,054; and Center for International Services -\$8,157. All other base budget areas eliminated vacant positions as part of their budget reductions. Will use 02/03 GF Roll Forwards from the Division-Wide Reserve to backfill OE & E allocations to Colleges and other areas which receive allocations from the Instruction Program. Moved \$24,800 for CSU Link and \$35,500 for Telephone & Postage to the base budget of the Library from the Instruction Program.

INFORMATION INCLUDED TO DESCRIBE THE ALLOCATION:

<u>Table</u>	<u>Title</u>	<u>Contents</u>
5-1	Operating Expense Budgets & Allocations for 2007/08	Summary of budgets and allocations by college and area.

TABLE 5-I
OPERATING EXPENSE BUDGETS & ALLOCATIONS FOR 2007/08
ACADEMIC AFFAIRS DIVISION

COLLEGE/AREA	Base Allocations	Other Base Budget Line-Items	TOTALS
Applied Sciences & Arts	\$521,839		\$521,839
Business	\$196,865		\$196,865
Education	\$140,000		\$140,000
Master Teacher Contracts		\$165,000	\$165,000
Engineering	\$904,985		\$904,985
Minority Engineering Program		\$32,177	\$32,177
Humanities & the Arts	\$561,038		\$561,038
Student Writing Skills		\$12,455	\$12,455
Science	\$745,902		\$745,902
CSU PERB		\$10,000	\$10,000
Moss Landing Marine Labs		\$612,260	\$612,260
Social Sciences	\$165,572		\$165,572
Center for Economic Education		\$28,842	\$28,842
Subtotal	\$3,236,201	\$860,734	\$4,096,935
PROVOST OFFICES:			
Academic Technologies		\$242,933	\$242,933
AT Website Dsgn & Maint		\$17,000	\$17,000
Center for Faculty Development		\$50,000	\$50,000
Center for Distributed Education		\$9,836	\$9,836
International Projects		\$41,681	\$41,681
International Programs & Services		\$21,707	\$21,707
EAS: Summer Bridge		\$113,141	\$113,141
Faculty Affairs	\$14,525		\$14,525
Jr. Faculty Development Grants		\$40,124 (a)	\$40,124
Faculty Training		\$7,301	\$7,301
Grad Studies & Research	\$7,452		\$7,452
Graduate Equity Fellowships		\$2,108	\$2,108
Survey Policy Rsrch Inst (SPRI)	\$74,560		\$74,560
Office of the Provost	\$85,453		\$85,453
Academic Planning & Budgets	\$10,000		\$10,000
Undergraduate Studies	\$62,352		\$62,352
Accreditation		\$75,000	\$75,000
Subtotal	\$254,342	\$620,831	\$875,173
RELATED AREAS:			
Academic Senate	\$28,446		\$28,446
Library		\$2,835,817	\$2,835,817
Subtotal	\$28,446	\$2,835,817	\$2,864,263
AA DIVISION-WIDE:			
Academic Initiatives (LPP)		\$150,000	\$150,000
Summer Faculty & Faculty Trng.		\$45,000	\$45,000
One Times & Other		\$1,710,086	\$1,710,086
Subtotal	\$0	\$1,905,086	\$1,905,086
TOTAL ALLOCATED	\$3,518,989	\$6,222,468	\$9,741,457

(a) Allocation for Jr. Faculty Development Grants will be split as \$40,124 in Supplies & Services and \$68,565 in Salaries.

RESOURCE: 07/08 ONE-TIME ALLOCATIONS

UNIT	ITEM	SALARY	FTE	OE	Total
Academic Technology	Licenses				
	SPSS			25,327	25,327
	SAS			5,209	5,209
	Specialty Centers - SSDBA, GIS			16,625	16,625
	Turnitin			23,673	23,673
	CFD Associate Director	18,283	0.40		18,283
CFD Teacher Scholars	36,566	0.80		36,566	
		<u>54,849</u>	<u>1.20</u>	<u>70,834</u>	<u>125,683</u>
Business	University Athletic Representative	18,283	0.40		18,283
		<u>18,283</u>	<u>0.40</u>	<u>0</u>	<u>18,283</u>
CASA	ROTC			5,500	5,500
	Nursing 0405 Hire - Grant Match	25,774			25,774
	Social Work deferred roll			187,000	187,000
		<u>25,774</u>	<u>0.00</u>	<u>192,500</u>	<u>218,274</u>
Division	Academic Senate Policy Chairs	95,987	2.10		95,987
	Campus CFA Chapter	27,425	0.60		27,425
	UCCD Chair Support			1,500	1,500
	Faculty Recruitment - Search Support			75,000	75,000
	Work Study Matching			93,820	93,820
	City/University Career Initiatives	9,142	0.20	5,000	14,142
	Classroom Furniture			50,000	50,000
	4th Street Lease - Provost share			75,000	75,000
	Wireless Project - Provost share			73,711	73,711
	Remediation Courses (Reserve)	60,000			60,000
	Faculty Promotions (Reserve)	175,000			175,000
	Risk Management (Reserve)			150,000	150,000
	Special Assistant to Provost (Reserve)	22,854	0.50		22,854
		<u>390,407</u>	<u>3.40</u>	<u>524,031</u>	<u>914,439</u>
Education		<u>0</u>	<u>0.00</u>	<u>0</u>	<u>0</u>
Engineering		<u>0</u>	<u>0.00</u>	<u>0</u>	<u>0</u>
Faculty Affairs		<u>0</u>	<u>0.00</u>	<u>0</u>	<u>0</u>
Grad Studies	Faculty Research Enhancement	15,000	0.35	0	15,000
		<u>15,000</u>	<u>0.35</u>	<u>0</u>	<u>15,000</u>
Humanities & the Arts	Marching Band			47,500	47,500
	Humanities Honors Program	36,566	0.80		36,566
	Zero One Initiative	26,787	0.25		26,787
	Difficult Dialogues Lecture Series			1,350	1,350
		<u>63,353</u>	<u>1.05</u>	<u>48,850</u>	<u>112,203</u>

RESOURCE: 07/08 ONE-TIME ALLOCATIONS

UNIT	ITEM	SALARY	FTE	OE	Total
Institutional Research					0
		0	0.00	0	0
Int'l & Ext Studies	CDE Faculty Stipends	22,500	0.50		22,500
	Global Studies Institute	45,708	1.00	25,000	70,708
		68,208	1.50	25,000	93,208
Office of the Provost					0
		0	0.00	0	0
Science	AMP			50,000	50,000
	Math Laboratory			10,500	10,500
	Licensing Fee - Radioactive Materials			6,500	6,500
	CSUPERB			8,000	8,000
	Bio Tech Support	40,000	0.50		40,000
		40,000	0.50	75,000	115,000
Social Sciences	CommUniversity Executive Director	18,283	0.40		18,283
	Intl Student Research -Sociology	4,571	0.20		4,571
	CREGS Center	9,142	0.20		9,142
		31,996	0.80	0	31,996
Undergrad. Studies	Program Review - External Reviewers			15,000	15,000
	WST Coordinator	26,740	0.40		26,740
	EO 665 (Math Remediation)	45,708	1.00		45,708
	Board of General Studies	63,991	1.40		63,991
		136,439	2.80	15,000	151,439
Grand Total:	07/08 One-Time Allocations	844,309	12.00	951,215	1,795,525

SECTION 7

RESOURCE: FACULTY RECRUITMENT

CSU OPERATING FUNDS AVAILABLE:

\$75,000

**The 2007/08 Faculty Recruitment
Allocation will be distributed in
December 2007 after the number of
approved searches is known.**

**TABLE 8-1
2007/08 AAD BUDGETS AND ALLOCATIONS
BASE BUDGET**

	FACULTY/LIBRARIANS		FTEA/C		MPP		SUPPORT STAFF		(a)		Operating Expenses	(b) Other	(c) 30% WS Matching Funds	TOTAL POSITIONS	TOTAL \$ AMOUNTS
	FTEF	Salaries	FTEA	Salaries	Positions	Salaries	Positions	Salaries	Student Assistants	Work Study					
AAD BASE BUDGET:	1,180.97	\$77,980,167	32.85	\$3,659,318	44.90	\$5,143,839	379.75	\$19,033,405	\$699,619	\$423,132	\$9,146,606	\$594,851	(\$126,940)	1,638.47	\$116,553,997
AAD BASE ALLOCATIONS:															
College/Area															
Applied Sciences & Arts	209.49	\$13,004,040	6.80	\$743,669	2.00	\$249,012	40.25	\$1,805,874	\$0	\$44,643	\$521,839	\$0	\$0	258.54	\$16,369,077
Business	117.33	\$9,091,595	2.80	\$344,321	2.00	\$282,564	20.50	\$993,259	\$0	\$45,973	\$196,865	\$0	\$0	142.63	\$10,954,577
Education	90.05	\$5,795,166	4.20	\$445,997	2.00	\$255,492	18.50	\$820,975	\$0	\$39,508	\$140,000	\$165,000	\$0	114.75	\$7,662,138
Engineering	124.03	\$8,546,708	3.70	\$436,693	2.00	\$294,372	42.50	\$2,026,302	\$0	\$14,782	\$904,985	\$32,177	\$0	172.23	\$12,256,019
Humanities & the Arts	243.82	\$14,527,567	5.85	\$649,709	4.00	\$420,408	40.05	\$1,907,986	\$0	\$48,976	\$561,038	\$0	\$0	293.72	\$18,115,684
Student Writing Skills	0.00	\$0	0.00	\$0	0.00	\$0	1.00	\$46,925	\$107,311	\$0	\$12,455	\$0	\$0	1.00	\$166,691
Science	167.96	\$11,922,781	4.70	\$517,594	2.00	\$261,996	55.30	\$2,877,093	\$0	\$30,655	\$745,902	\$10,000	\$0	229.96	\$16,366,021
Moss Landing Marine Labs	7.10	\$543,867	0.00	\$0	2.15	\$216,720	8.75	\$494,316	\$0	\$0	\$612,260	\$0	\$0	18.00	\$1,867,163
Nuclear Science	0.00	\$0	0.20	\$33,653	0.00	\$0	2.25	\$131,897	\$0	\$0	\$0	\$0	\$0	2.45	\$165,550
Social Sciences	176.89	\$11,032,254	4.60	\$487,682	2.00	\$259,128	22.00	\$974,133	\$0	\$39,836	\$165,572	\$0	\$0	205.49	\$12,958,605
Ctr for Economic Education	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	\$0	\$0	\$28,842	\$0	\$0	0.00	\$28,842
Subtotal	1,136.67	\$74,463,978	32.85	\$3,659,318	18.15	\$2,239,692	251.10	\$12,078,760	\$107,311	\$264,373	\$3,889,758	\$207,177	\$0	1,438.77	\$96,910,367
Academic Adm Offices															
Academic Technology	0.00	\$0	0.00	\$0	2.00	\$225,684	29.00	\$1,480,194	\$123,000	\$16,200	\$242,933	\$0	(\$4,860)	31.00	\$2,083,151
Website Design & Maintenance	0.00	\$0	0.00	\$0	0.00	\$0	2.50	\$158,640	\$10,000	\$0	\$17,000	\$0	\$0	2.50	\$185,640
Center for Faculty Development	0.50	\$39,589	0.00	\$0	1.00	\$84,996	3.00	\$176,840	\$18,000	\$0	\$50,000	\$0	\$0	4.50	\$369,425
Faculty Affairs	1.50	\$68,565	0.00	\$0	3.00	\$320,784	5.50	\$238,730	\$0	\$7,500	\$14,525	\$47,425	\$0	10.00	\$697,529
Grad Studies & Research	0.50	\$50,000	0.00	\$0	2.00	\$253,908	3.00	\$134,102	\$0	\$0	\$7,452	\$2,108	\$0	5.50	\$447,570
Survey Policy & Research Institute	0.00	\$0	0.00	\$0	0.75	\$100,440	0.00	\$0	\$0	\$0	\$74,560	\$0	\$0	0.75	\$175,000
Institutional Research	0.00	\$0	0.00	\$0	1.00	\$134,004	7.00	\$471,436	\$0	\$16,000	\$0	\$0	\$0	8.00	\$621,440
IES - Center for Distributed Education	0.00	\$0	0.00	\$0	0.00	\$0	2.00	\$146,424	\$0	\$0	\$9,836	\$0	\$0	2.00	\$156,260
IES - International Projects	0.00	\$0	0.00	\$0	0.00	\$0	1.00	\$51,180	\$0	\$0	\$41,681	\$0	\$0	1.00	\$92,861
International Programs & Svcs	0.00	\$0	0.00	\$0	1.00	\$88,584	6.90	\$334,186	\$0	\$4,200	\$21,707	\$0	(\$1,260)	7.90	\$447,417
Office of the Provost	0.00	\$0	0.00	\$0	3.00	\$343,236	3.00	\$175,032	\$0	\$0	\$85,453	\$0	\$0	6.00	\$603,721
Academic Planning & Budgets	0.00	\$0	0.00	\$0	2.00	\$242,700	7.00	\$342,212	\$0	\$0	\$10,000	\$0	\$0	9.00	\$594,912
Provost Division-Wide	1.40	\$72,000	0.00	\$0	0.00	\$0	0.00	\$0	\$24,859	\$0	\$263,141	(\$93,820)	\$0	1.40	\$266,180
Undergraduate Studies	2.60	\$162,604	0.00	\$0	3.00	\$363,480	6.00	\$342,136	\$0	\$0	\$44,212	\$75,000	\$0	11.60	\$987,432
Community Service Learning	0.40	\$18,283	0.00	\$0	0.00	\$0	0.00	\$0	\$0	\$0	\$18,140	\$0	\$0	0.40	\$36,423
Learning Assistance Resource Ctr	0.50	\$17,322	0.00	\$0	1.00	\$68,124	4.00	\$190,562	\$0	\$0	\$0	\$0	\$0	5.50	\$276,008
Subtotal	7.40	\$428,363	0.00	\$0	19.75	\$2,225,940	79.90	\$4,241,674	\$151,000	\$68,759	\$637,499	\$387,674	(\$99,940)	107.05	\$8,040,969
Related Areas															
Academic Senate	0.00	\$0	0.00	\$0	0.00	\$0	1.00	\$52,788	\$0	\$0	\$28,446	\$0	\$0	1.00	\$81,234
University Library	24.90	\$1,899,896	0.00	\$0	7.00	\$678,207	47.75	\$2,598,708	\$441,308	\$90,000	\$2,835,817	\$0	(\$27,000)	79.65	\$8,516,936
Subtotal	24.90	\$1,899,896	0.00	\$0	7.00	\$678,207	48.75	\$2,651,496	\$441,308	\$90,000	\$2,864,263	\$0	(\$27,000)	80.65	\$8,598,170
TOTAL BASE ALLOCATED:	1,168.97	\$76,792,237	32.85	\$3,659,318	44.90	\$5,143,839	379.75	\$18,971,930	\$699,619	\$423,132	\$7,391,520	\$594,851	(\$126,940)	1,626.47	\$113,549,506
AAD BASE RESERVE:	12.00	\$1,187,930	0.00	\$0	0.00	\$0	0.00	\$61,475	\$0	\$0	\$1,755,086	\$0	\$0	12.00	\$3,004,491

Notes:

- a. Work Study Allocations include 30% matching funds from OE & E as described in Section 4.
- b. Non-formula allocations of special program funding: Master Teacher Contracts, Minority Engineering Program, CSU PERB Support, Jr. Faculty Development Grants, Faculty Training, Graduate Equity Fellowships, Academic Initiatives (LPP Grants), Summer Bridge and Accreditation.
- c. Matching funds for Work Study allocations based on 30% which will be taken out of Operating Expenses when actual allocations are processed.

**TABLE 8-2
2007/08 AAD BUDGETS AND ALLOCATIONS
ONE-TIMES AND ONE-TIME GROWTH**

AAD Base Reserve	\$3,004,491
OT Growth Funding	\$2,370,370
Other OT Funding	\$404,849
Total Available Funds	\$5,779,710

College/Area	MUSE FUNDING		ONE-TIME GROWTH FUNDING			ONE-TIME ALLOCATIONS				TOTAL \$ AMOUNTS
	FTEF	Salaries	FTEF	Salaries	Operating Expenses	FACULTY/FTEA FTEF	Salaries	Operating Expenses	Sub - Total	
Applied Sciences & Arts	0.90	\$63,723	15.22	\$695,570	\$0	0.00	\$25,774	\$192,500	\$218,274	\$977,567
Business	0.30	\$28,321	(8.45)	(\$386,250)	\$0	0.40	\$18,283	\$0	\$18,283	(\$339,646)
Education	0.00	\$0	2.13	\$97,518	\$0	0.00	\$0	\$0	\$0	\$97,518
Engineering	0.20	\$14,161	10.76	\$491,871	\$0	0.00	\$0	\$0	\$0	\$506,032
Humanities & the Arts	1.00	\$70,804	10.11	\$462,074	\$0	1.05	\$63,353	\$48,850	\$112,203	\$645,081
Student Writing Skills	0.00	\$0	0.00	\$0	\$0	0.00	\$0	\$0	\$0	\$0
Science	0.20	\$14,161	(2.96)	(\$135,418)	\$0	0.50	\$40,000	\$75,000	\$115,000	(\$6,257)
Moss Landing Marine Labs	0.00	\$0	0.00	\$0	\$0	0.00	\$0	\$0	\$0	\$0
Nuclear Science	0.00	\$0	0.00	\$0	\$0	0.00	\$0	\$0	\$0	\$0
Social Sciences	2.10	\$155,768	10.86	\$496,558	\$0	0.80	\$31,996	\$0	\$31,996	\$684,322
Ctr for Economic Education	0.00	\$0	0.00	\$0	\$0	0.00	\$0	\$0	\$0	\$0
Subtotal	4.70	\$346,938	37.67	\$1,721,923	\$0	2.75	\$179,406	\$316,350	\$495,756	\$2,564,617
Academic Adm Offices										
Academic Technology	0.00	\$0	0.00	\$115,623	\$147,476	1.20	\$54,849	\$70,834	\$125,683	\$388,782
Faculty Affairs	0.00	\$0	0.00	\$0	\$0	0.00	\$0	\$0	\$0	\$0
Grad Studies & Research	0.00	\$0	0.00	\$0	\$0	0.35	\$15,000	\$0	\$15,000	\$15,000
Survey Policy & Research Institute	0.00	\$0	0.00	\$0	\$0	0.00	\$0	\$0	\$0	\$0
Institutional Research	0.00	\$0	0.00	\$0	\$0	0.00	\$0	\$0	\$0	\$0
Center for Distributed Education	0.00	\$0	0.00	\$0	\$141,750	0.50	\$22,500	\$0	\$22,500	\$164,250
Global Studies	0.00	\$0	0.00	\$0	\$0	1.00	\$45,708	\$25,000	\$70,708	\$70,708
International Programs & Svcs	0.00	\$0	0.00	\$0	\$0	0.00	\$0	\$0	\$0	\$0
Office of the Provost	0.00	\$0	0.00	\$0	\$0	0.00	\$0	\$0	\$0	\$0
Academic Planning & Budgets	0.00	\$0	0.00	\$0	\$0	0.00	\$0	\$0	\$0	\$0
Provost Division-Wide	0.10	\$7,080	0.00	\$0	\$0	3.40	\$390,407	\$524,031	\$914,438	\$921,518
Undergraduate Studies	0.00	\$0	0.00	\$0	\$0	2.80	\$136,439	\$15,000	\$151,439	\$151,439
Subtotal	0.10	\$7,080	0.00	\$115,623	\$289,226	9.25	\$664,903	\$634,865	\$1,299,768	\$1,711,697
Related Areas										
Academic Senate	0.00	\$0	0.00	\$0	\$0	0.00	\$0	\$0	\$0	\$0
University Library	0.00	\$0	0.00	\$0	\$0	0.00	\$0	\$0	\$0	\$0
Subtotal	0.00	\$0	0.00	\$0	\$0	0.00	\$0	\$0	\$0	\$0
TOTAL ALLOCATED:	4.80	\$354,018	37.67	\$1,837,546	\$289,226	12.00	\$844,309	\$951,215	\$1,795,525	\$4,276,314

AAD GF BALANCE AFTER ALLOCATIONS: \$1,503,396